

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Assessment & Evaluation Support

Date: Sat Nov 04 2017 11:06:46 EDT

Attachments:

---

Thx

---

From: (b)(6);(b)(7)(C)

Sent: Friday, November 03, 2017 9:40:43 AM

To: (b)(6);(b)(7)(C)

Subject: RE: Assessment & Evaluation Support

ROM estimate is \$(b)(5) Our Wall Prototyping BPA should have sufficient capacity to cover.

(b)(5), (b)(6); (b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 8:43 AM

To: (b)(6);(b)(7)(C)

Subject: RE: Assessment & Evaluation Support

Updated white paper attached

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 7:06 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Assessment & Evaluation Support

Please see attached white paper. I'll call you at 830 to discuss.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) PE

Program Director

7940 Jones Branch Drive, Tysons, VA 22102

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(7)(E)

<<http://www.lmi.org/>>

Learn more at [www.lmi.org](http://www.lmi.org/)<<http://www.lmi.org/>> or follow us on: [fb] <<https://www.facebook.com/lmi.org>> | [twitter] <[https://twitter.com/lmi\\_org](https://twitter.com/lmi_org)> | [linked in] <<https://www.linkedin.com/company/lmi>>

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: SDC secondary

Date: Thu Nov 02 2017 14:18:49 EDT

Attachments:

---

(b)(6);(b)(7)(C): I went back and looked.

(b) (5)

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

(b) (6)

Cc:

(b)(6);(b)(7)(C)

Bcc:

Subject: RE: (b) (7)(E) CR#8

Date: Tue Nov 14 2017 20:25:10 EST

Attachments:

---

Thanks (b)(6);(b)(7)(C)

Best Regards,

(b)(6);(b)(7)(C), MBA, PMP

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 5:13:51 PM

To: (b)(6);(b)(7)(C); (b) (6)

(b) (6)

Cc: (b)(6);(b)(7)(C)

Subject: RE: (b) (7)(E) CR#8

I just approved the CR that was in my inbox

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 8:07 PM

To: (b) (6)

(b) (6)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: (b) (7)(E) CR#8

Importance: High

WCNC-RP2006170-B\_7 and WCNC-RP2006170-B\_8 are approved by (b)(6);(b)(7)(C)

WCNC-RP2006170-B\_9 is not approved by (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) - Need additional justification for the \$ (b)(5) for contracting to award options. (b)(5)  
Just need some insight on this; thank you.

Best Regards,

(b)(6);(b)(7)(C) MBA, PMP  
Program Manager, Energy Initiatives

Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management and Engineering  
24000 Avila Road Suite 5020  
Laguna Niguel, CA 92677

Office: (b)(6);(b)(7)(C)  
BB: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

-----Original Message-----

From: (b)(6)

Sent: Tuesday, November 14, 2017 5:02 PM

To: (b)(6);(b)(7)(C); (b)(6)  
(b)(6)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b)(7)(E) CR#8

Done.

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 4:57 PM

To: (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6)

Subject: [EXTERNAL] RE: (b)(7)(E) CR#8

Both CRs have been approved by (b)(5), (b)(6); (b)(7)(C)  
please expedite.

Best Regards,

(b)(6);(b)(7)(C) MBA, PMP  
Program Manager, Energy Initiatives

Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management and



Engineering  
24000 Avila Road Suite 5020  
Laguna Niguel, CA 92677

Office: (b)(6);(b)(7)(C)

BB: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

-----Original Message-----

From: (b) (6)

Sent: Tuesday, November 14, 2017 4:46 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: (b) (7)(E) CR#8

Importance: High

Gents,

Need your review/concurrence soonest on CR WCNC-RP2006170-B\_8.

(b) (7)(E)

We would like to award the Options this week but we have to have the CR in place first.

Thanks!

(b) (6)

Program Manager  
Border Infrastructure PMO  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

NOTICE: Do not release under the Freedom of Information Act, 5 U.S.C. § 552 (FOIA). This message [or document] contains personal and confidential information for the intended recipients and contains pre-decisional advice or information which is protected from disclosure under FOIA. Do not copy or release without prior authorization from the originator. Any review or distribution without consent is strictly prohibited. If you have received this information in error, please notify the sender immediately.

---

From:

To:

(b)(6);(b)(7)(C)

Cc:

Bcc:

Subject:

RE: Follow Up on CBP Levee Wall Construction

Date:

Tue Nov 14 2017 15:37:00 EST

Attachments:

---

I'm on the line holding

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 3:33 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Follow Up on CBP Levee Wall Construction

Conference line isn't working. Please try

(b)(7)(E)

(b)(6);(b)(7)(C)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

---

Sent: Tuesday, November 14, 2017 8:00 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Follow Up on CBP Levee Wall Construction

When: Tuesday, November 14, 2017 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Phone: (b) (7)(E)

<< Message: RE: Follow Up on CBP Levee Wall Construction >>

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: CAE Question on SELCTP

Date: Tue Nov 14 2017 15:12:29 EST

Attachments: image001.png

---

(b)(6);(b)(7)(C) you are correct – we need to address both (b)(7)(E) and levee wall-

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 3:07 PM

To: (b)(6);(b)(7)(C)

Cc:

Subject: RE: CAE Question on SELCTP

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 2:44 PM

To: (b)(6);(b)(7)(C)

Subject: FW: CAE Question on SELCTP

Will you please read below and comment?

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 1:39:26 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: CAE Question on SELCTP

(b)(6);(b)(7)(C) the CAE has a question regarding the scope described in the SELCTP. In the first two sections, the description narrative, together with the graphic, conspire to concentrate on a levee theme to the apparent exclusion of standard (b)(7)(E) construction. (b)(5)

Our suggestion (b)(5)

I have included the yellow sheet with Mr. Borkowski's question. Can you give that a go? If you feel the need to insert the standard RGV (b)(7)(E) graphic as well to make the point, don't hesitate, but it is up to you. A more specific and descriptive narrative can also do just as well.

If you have any questions please don't hesitate to contact (b)(6);(b)(7)(C) or me.

V/R

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) PMP

(Contractor, ManTech Team)

Senior Subject Matter Expert III

Supporting the Office of Acquisition

U.S. Customs and Border Protection

Office: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Follow Up on CBP Levee Wall Construction

Date: Tue Nov 14 2017 13:44:07 EST

Attachments: RE: Follow Up on CBP Levee Wall Construction (1).msg

---

<<RE: Follow Up on CBP Levee Wall Construction>>

(b)(6);(b)(7)(C) PE

LMI Contractor

BPAM Chief Engineer

(b)(6);(b)(7)(C)

Sent from Samsung Galaxy

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 14, 2017 10:51:21 AM

To: (b)(6);(b)(7)(C)

Subject: Follow Up on CBP Levee Wall Construction

When: Tuesday, November 14, 2017 3:30 PM-4:00 PM.

Where: Phone: (b) (7)(E)

To: RE: Fo [REDACTED]  
Cc: [REDACTED] (b)(6);(b)(7)(C)  
[REDACTED] (b)(6);(b)(7)(C)

From: [REDACTED] (b)(6);(b)(7)(C)  
Sent: Tue 11/14/2017 1:10:50 AM  
Subject: RE: Follow Up on CBP Levee Wall Construction

Lost the bubble on this one.

(b)(6);(b)(7)(C) – Can you set up a quick 15 min touch base with [REDACTED] (b)(6);(b)(7)(C) and those on the to and cc line here please to discuss?

(b)(6);(b)(7)(C)  
Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: [REDACTED] (b)(6);(b)(7)(C)

---

From: [REDACTED] (b)(6);(b)(7)(C)  
Sent: Monday, November 06, 2017 11:56 AM  
To: [REDACTED] (b)(6);(b)(7)(C)  
Cc: [REDACTED] (b)(6);(b)(7)(C)  
Subject: RE: Follow Up on CBP Levee Wall Construction

Agree, a call with those on this email and [REDACTED] (b)(6);(b)(7)(C) would be good. I believe we just need to develop an email/response to inform IBWC of the hydrology study and how that will determine design for b [REDACTED] (b)(7)(E) areas with no cur levee.

---

From: [REDACTED] (b)(6);(b)(7)(C)  
Sent: Monday, November 06, 2017 8:28:11 AM  
To: [REDACTED] (b)(6);(b)(7)(C)  
Cc: [REDACTED] (b)(6);(b)(7)(C)  
Subject: RE: Follow Up on CBP Levee Wall Construction

Adding [REDACTED] (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)  
Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: [REDACTED] (b)(6);(b)(7)(C)

---

From: [REDACTED] (b)(6);(b)(7)(C)  
Sent: Monday, November 06, 2017 11:16 AM  
To: [REDACTED] (b)(6);(b)(7)(C)  
Cc: [REDACTED] (b)(6);(b)(7)(C)  
Subject: FW: Follow Up on CBP Levee Wall Construction

Round and round we go. How do we want to handle?

I recommend a phone call to walk through this as opposed to an email. Thoughts?

And who would make that call? [REDACTED] (b)(6);(b)(7)(C)

This is what we need to address. It's pretty easy though I think... [REDACTED] (b)(5)

[REDACTED] (b)(5) please  
continue to coordinate and copy [REDACTED] (b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 06, 2017 10:42 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Follow Up on CBP Levee Wall Construction

Karl won't respond. Go ahead and just coordinate with (b)(6);(b)(7)(C) and keep me in the loop please.

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 6, 2017 9:42 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: Follow Up on CBP Levee Wall Construction

Is Karl responding to this? Need us to draft a response?

(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 06, 2017 8:45 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: Follow Up on CBP Levee Wall Construction

FYSA

(b)(6);(b)(7)(C)

---

From: Ed Drusina [<mailto:Ed.Drusina@ibwc.gov>]

Sent: Friday, November 3, 2017 5:30 PM

To: CALVO, KARL H. (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C); (b)(6)

(b)(6) Jose Nunez <[Jose.Nunez@ibwc.gov](mailto:Jose.Nunez@ibwc.gov)>; (b)(6)

(b)(6)

Subject: Re: Follow Up on CBP Levee Wall Construction

Mr. Calvo, thanks For the email. I'm okay with this approach and with your description as it applies to our existing levees in the LRGV. This is for a specific area that our engineers have investigated (b)(5)

Please continue to coordinate and copy (b)(6);(b)(7)(C)

Thanks,

Sent from my iPhone

On Nov 3, 2017, at 9:16 AM, CALVO, KARL H. (b)(6);(b)(7)(C) wrote:

Gentlemen,

Touching base....Thank you for meeting with us in late August – we have all been busy with the response to the hurricanes, so I hope you forgive my delay in following up.

Thank you all for your support as we work to construct border wall in support of Border Patrol's requirements. Based on our recent discussion, below is the revised statement of support. If everyone concurs we will formalize this statement.

Please let me know that you and your agency concur. I look forward to future update meetings to provide you a status on our projects.

(b) (5)

v/r Karl

*Karl H. Calvo, CFM, PMP*

Assistant Commissioner

Office of Facilities & Asset Management

(b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Mexican Section Comments on (b)(7)(E) fence Replacement Project

Date: Mon Nov 13 2017 09:26:43 EST

Attachments: image001.png

image002.png

---

Okay. Thanks. I'll send it back.

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)

Sent: Monday, November 13, 2017 9:23 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: Mexican Section Comments on (b)(7)(E) fence Replacement Project

I am good -

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Monday, November 13, 2017 9:22 AM  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
Subject: RE: Mexican Section Comments on (b)(7)(E) fence Replacement Project

I'm ready to send it back if you both are good with it.

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)  
Sent: Sunday, November 12, 2017 7:42 PM  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
Subject: RE: Mexican Section Comments on (b)(7)(E) fence Replacement Project

Have we sent the MOU back to IBWC yet? They are inquiring on its status.

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Wednesday, November 8, 2017 10:27 AM  
To: (b)(6);(b)(7)(C)  
Cc:  
Subject: RE: Mexican Section Comments on (b)(7)(E) fence Replacement Project

(b)(6);(b)(7)(C)

(b)(5), (b)(6); (b)(7)(C)

Thanks,

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)  
Sent: Tuesday, November 07, 2017 10:57 PM  
To: (b)(6);(b)(7)(C)  
Cc:  
Subject: FW: Mexican Section Comments on (b)(7)(E) fence Replacement Project

(b)(6);(b)(7)(C) FYSA. Thoughts?

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: Jose Nunez [mailto:Jose.Nunez@ibwc.gov]

Sent: Tuesday, November 7, 2017 4:28 PM

To: (b)(6);(b)(7)(C)

Cc: ; Padinare Unnikrishna <Padinare.Unnikrishna@ibwc.gov>

Subject: Mexican Section Comments on (b)(7)(E) fence Replacement Project

(b)(6);(b)(7)(C)

(b) (5)

José A. Nuñez, P.E.  
Principal Engineer  
IBWC, U.S. Section  
Headquarters

(915) 832-4749

(915) 433-0680 Cell

(b) (6)

11/7/2017 1:27 PM >>>

Hello

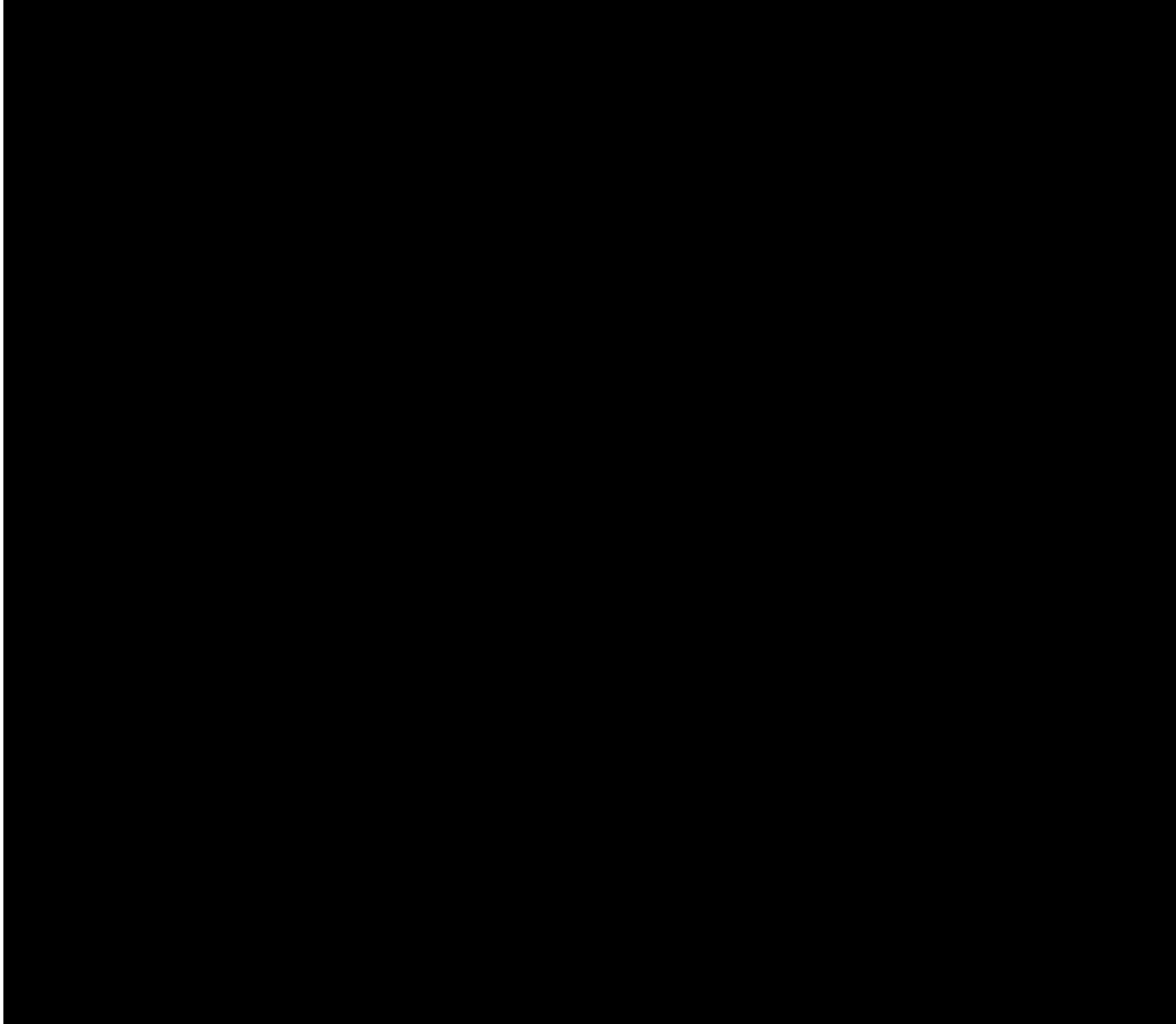
(b) (6)

Please find below our reply to the comments provided by the Mexican Section.

If you have any question or have more comments please let me know.

(b) (5)

(b) (5), (b) (7)(E)



(b) (6)

| Project Manager - Surface Water | Michael Baker International

Phoenix Plaza Tower II, 2929 N. Central Avenue, 8th Floor | Phoenix, AZ 85012 | [O]

(b) (6)

[M] (b) (6)

(b) (6)

From: Apurba Borah [mailto:Apurba.Borah@ibwc.gov]

Sent: Thursday, November 02, 2017 5:18 PM

To: (b) (6)

Cc: (b)(6);(b)(7)(C) Jose Nunez <Jose.Nunez@ibwc.gov>; Padinare Unnikrishna <Padinare.Unnikrishna@ibwc.gov>

Subject: Mexican Section Comments on (b) (7)(E) fence Replacement Project

DELIBERATIVE PROCESS COMMUNICATION - DO NOT SHARE

Hi (b) (6)

(b) (5), (b) (7)(E)

V/R

Apurba

Apurba K. Borah, Ph.D., P.E., PMP, CFM



Lead Hydraulic Engineer

IBWC, U.S. Section

Headquarters, ESD

(915) 832-4710

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject:

FW: Change Request WCNC-RP2006170-B\_8 Submitted for Project Analyst Review

Date:

Sat Nov 11 2017 12:56:17 EST

Attachments:

(b)(6);(b)(7)(C)

Please review and APPROVE this CR. It has been approved by (b)(6);(b)(7)(C)

Best Regards,

(b)(6);(b)(7)(C) MBA, PMP

Program Manager, Energy Initiatives

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management and Engineering

24000 Avila Road Suite 5020

Laguna Niguel, CA 92677

Office: (b)(6);(b)(7)(C)

BB: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

-----Original Message-----

From: (b)(7)(E)

Sent: Saturday, November 11, 2017 9:53 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C); (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C);

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

Subject: Change Request WCNC-RP2006170-B\_8 Submitted for Project Analyst Review

Change Request WCNC-RP2006170-B\_8 has been submitted for the following project:

- FM&E Number: WCNC-RP2006170-B
- Project Title: (b) (7)(E) Primary Fence Replacement

Summary of Requested Change:

Additional funds of \$ (b) (5) are needed in order to Award Options 1-5. Funding source will be FY17 Program Change Mgmt Reserve.

Note: Please do not reply to this email. This is an administrative email only. Log into FITT and Request Help if needed.

---

From:

To:

Cc:

Bcc:

Subject:

RE: T&E Planning Visit

Date:

Thu Nov 09 2017 15:45:11 EST

Attachments:

---

Thank you.

(b)(6);(b)(7)(C)

Assistant Chief

ORMD

(b)(6);(b)(7)(C) C

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 09, 2017 3:28 PM

To:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

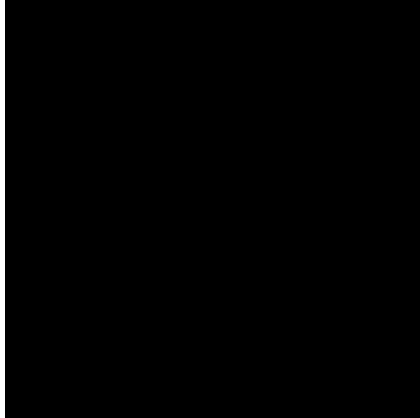
Subject: T&E Planning Visit

Sirs:

We will be conducting another T&E site visit next week (15-16 Nov). The visit will be to get a better understanding of the site and mockups as well as work the logistics needed.

The following people will be from the T&E Team

(b)(6);(b)(7)(C)



BORTAC

(b)(6);(b)(7)(C)



No added support from sector is needed beyond coordination with (b)(6);(b)(7)(C) at this time.

Thanks,

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

(b) (6)

Cc:

Bcc:

Subject: RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

Date: Thu Nov 09 2017 15:41:54 EST

Attachments:

---

thanks

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)

Sent: Thursday, November 09, 2017 1:35 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

Absolutely agree--reining them in now

(b) (6)

PMP

Deputy for Programs

USACE - Border Infrastructure PMO

(b)(6);(b)(7)(C)

BB: (b)(6);(b)(7)(C)

NOTICE: Do not release under the Freedom of Information Act, 5 U.S.C. § 552 (FOIA). This message [or document] contains personal and confidential information for the intended recipients and contains pre-decisional advice or information which is protected from disclosure under FOIA. Do not copy or release without prior authorization from the originator. Any review or distribution without consent is strictly prohibited. If you have received this information in error, please notify the sender immediately.

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 09, 2017 12:31 PM

To: (b) (6)

Cc: (b)(6);(b)(7)(C)

Subject: [EXTERNAL] FW: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

This visit should be coordinated thru The Wall team and not the SDC sector. We are the customer -

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 09, 2017 1:20 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

Subject: FW: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

(b)(6);(b)(7)(C)

FYI: while I was aware of the plan for this to take place, not sure why USACE didn't cc us on reaching out to sector on this.

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 09, 2017 1:15 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: FW: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

Gents,

I'm sure you are aware, but I'm forwarding for visibility. USACE will be here on 11/14 for a security assessment/tour of the BIS in regard to the primary fence replacement. See itinerary.

(b)(6);(b)(7)(C)

Director

U.S. Customs & Border Protection

San Diego Sector Border Patrol Headquarters Mission Readiness Operations Division - Logistics

(b)(6);(b)(7)(C) (Tel)  
(b)(6);(b)(7)(C) (Cell)

MROD CBPnet Collaboration

SDC Telegram

Think Green. Print responsibly.

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 10:39 AM

To: (b) (6)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

Gentlemen,

Attached is the itinerary for your visit to San Diego Sector. Please advise if there are any questions or concerns.

(b)(6);(b)(7)(C)

Thank you for taking part in the field portion of the security assessment.

Thank you,

(b)(6);(b)(7)(C)

Assistant Chief Patrol Agent

San Diego Sector

U.S. Border Patrol

(b)(6);(b)(7)(C); office  
mobile

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)

(b) (6)

Sent: Tuesday, November 07, 2017 6:05 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

CLASSIFICATION: UNCLASSIFIED//FOR OFFICIAL USE ONLY/AUTHORIZED FOR RELEASE TO US DOD

Good evening Chief (b)(6);(b)(7)(C)

Thank you for the itinerary, I will have (b) (6) from USACE with me during the visit.

Thank you!

CPT(P) (b) (6) D.M.

Chief of Security & Law Enforcement

Los Angeles District HQ

(b) (6)



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Blockedhttp://www.spl.usace.army.mil/

(b)(6);(b)(7)(C) - Office  
- Law Enforcement Operations Center (LEOC) - West  
- Mobile

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Tuesday, November 7, 2017 12:00 PM

To: (b) (6)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

CPT (b)(6);(b)(7)(C)

We have secured an agent (Ops Officer (b) (6)) to take you out for the site visit in the (b) (7)(E) Station and (b) (7)(E) areas of responsibility. Below is a draft itinerary for Tuesday, 11/14/2017:

0800-0900: Meet with Strategic Planning Team at SDC Headquarters  
0900-1100: Workgroup with (b) (7)(E) etc at SDC Headquarters  
1100-1200: Lunch in Eastlake area  
1200-1300: Visit Prototypes at Otay Mesa  
1300-1500: Visit (b)(7)(E) AOR  
1500-1700: Visit AOR  
1700-1800: Dinner in Plaza Las Americas area  
1800-1845: Re-visit (b)(7)(E) AOR  
1845-1930: Re-visit AOR

Let me know if I missed anything. I will send out a formal itinerary upon your response. Also, please let us know who will be accompanying you on your visit to San Diego Sector (SDC).

Thank you,

(b)(6);(b)(7)(C)

Assistant Chief Patrol Agent  
San Diego Sector  
U.S. Border Patrol

(b)(6);(b)(7)(C): office  
: mobile

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)

mil]

Sent: Monday, November 06, 2017 5:21 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

CLASSIFICATION: UNCLASSIFIED//~~FOR OFFICIAL USE ONLY~~/AUTHORIZED FOR RELEASE TO US DOD

Thank you Sir!

Thank you!

CPT(P) (b) (6), D.M.  
Chief of Security & Law Enforcement  
Los Angeles District HQ

(b) (6)

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BlockedBlocked<http://www.spl.usace.army.mil/>

(b)(6);(b)(7)(C) - Office  
- Law Enforcement Operations Center (LEOC) - West  
- Mobile

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Monday, November 6, 2017 4:48 PM

To: (b) (6)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED)

CPT (b) (6)

Following up on our conversation, we have secured a date and time to meet with key SDC personnel to assist in the security assessment for the replacement border wall scheduled for San Diego Sector in March 2018. Below is a list of the attendees:

\* (b)(7)(E) Station: DPAIC (b)(6);(b)(7)(C) and/or DPAIC (b)(6);(b)(7)(C)

- \* (b) (7)(E) Station: DPAIC (b)(6);(b)(7)(C)
- \* SDC Logistics: Director (b)(6);(b)(7)(C) and Ops Officer (b)(6);(b)(7)(C)
- \* SDC SIU: SBPA-I (b)(6);(b)(7)(C)
- \* SDC FOB: SOS (b)(6);(b)(7)(C)
- \* Op Unified Resolve: PAIC (b)(6);(b)(7)(C) and SBPA (b)(6);(b)(7)(C)
- \* SDC SPB: ACPA (b)(6);(b)(7)(C) and SOS (b)(6);(b)(7)(C)

We have scheduled the meeting for Tuesday, 11/14/2017 (0900-1100 hours) at San Diego Sector Headquarters (b) (7)(E). Although the meeting is scheduled for 0900 hours, would you and your team be able to come by at 0800 hours, so that we can prepare for the day's events (meeting and tour of the AOR - day and night).

Thank you,

(b)(6);(b)(7)(C)

Assistant Chief Patrol Agent

San Diego Sector

U.S. Border Patrol

(b)(6);(b)(7)(C): office

: mobile

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)

mil]

Sent: Monday, November 06, 2017 9:27 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED)

CLASSIFICATION: UNCLASSIFIED

Good morning Agent (b)(6),(b)(7)(C)

My name is CPT (b) (6) I am the POC for Security for the US Army Corps of Engineers. I have been tasked with the completion of a US Army Corps of Engineers security assessment for the upcoming border wall project. I would like to see if I could meet with you and your intel team related to the project.

If possible, I would like to see if I could meet with your team on either the 14th or 15th of Nov (preferably the 14th). May you please let me know if this is possible from your end?

Thanks so much!

(b) (6)

Thank you!

CPT(P) (b) (6) D.M.

Chief of Security & Law Enforcement

Los Angeles District HQ

(b) (6)

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(b)(6);(b)(7)(C)- Office

(b)(6);(b)(7)(C)- Law Enforcement Operations Center (LEOC) - West

(b)(6);(b)(7)(C)- Mobile

CLASSIFICATION: UNCLASSIFIED

CLASSIFICATION: UNCLASSIFIED//~~FOR OFFICIAL USE ONLY~~/AUTHORIZED FOR RELEASE TO  
US DOD

CLASSIFICATION: UNCLASSIFIED//~~FOR OFFICIAL USE ONLY~~/AUTHORIZED FOR RELEASE TO  
US DOD

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

Date: Thu Nov 09 2017 13:31:10 EST

Attachments: USACE Visit Itinerary (20141114).doc

This visit should be coordinated thru The Wall team and not the SDC sector. We are the customer -

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 09, 2017 1:20 PM

To: (b)(6);(b)(7)(C)

Cc: (b) (6)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

Subject: FW: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED//FOUO/REL TO US DOD)

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FYI: while I was aware of the plan for this to take place, not sure why USACE didn't cc us on reaching out to sector on this.

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BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

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Gents,

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---

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Director

U.S. Customs & Border Protection

San Diego Sector Border Patrol Headquarters Mission Readiness Operations Division - Logistics

(b)(6);(b)(7)(C) (Tel)  
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MROD CBPnet Collaboration  
SDC Telegram

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From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 10:39 AM

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(b)(6)  
Cc: (b)(6);(b)(7)(C)

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Thank you for taking part in the field portion of the security assessment.

Thank you,

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Assistant Chief Patrol Agent

San Diego Sector

U.S. Border Patrol

(b)(6);(b)(7)(C) office  
(b)(6);(b)(7)(C) mobile

(b)(6);(b)(7)(C)

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From: (b)(6)

(b)(6)

Sent: Tuesday, November 07, 2017 6:05 PM

To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
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Thank you!

CPT(P) (b) (6) D.M.  
Chief of Security & Law Enforcement  
Los Angeles District HQ

(b) (6)

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(b)(6);(b)(7)(C) Office  
(b)(6);(b)(7)(C) Law Enforcement Operations Center (LEOC) - West  
(b)(6);(b)(7)(C) Mobile

-----Original Message-----

From: (b)(6);(b)(7)(C)  
Sent: Tuesday, November 7, 2017 12:00 PM  
To: (b) (6)  
Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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San Diego Sector  
U.S. Border Patrol

(b)(6);(b)(7)(C): office  
: mobile

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)

(b) (6)

Sent: Monday, November 06, 2017 5:21 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

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Chief of Security & Law Enforcement  
Los Angeles District HQ

(b) (6)

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Blocked<http://www.spl.usace.army.mil/>

(b)(6);(b)(7)(C) Office  
Law Enforcement Operations Center (LEOC) - West  
Mobile

-----Original Message-----

From: (b)(6);(b)(7)(C)

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To: (b) (6)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

Assistant Chief Patrol Agent

San Diego Sector

U.S. Border Patrol

(b)(6);(b)(7)(C): office

(b)(6);(b)(7)(C) mobile

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)

(b) (6)

Sent: Monday, November 06, 2017 9:27 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: San Diego Site visit for Security Assessment by US Army Corps of Engineers - Border Wall Project (UNCLASSIFIED)

CLASSIFICATION: UNCLASSIFIED

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Thanks so much!

(b) (6)

Thank you!

CPT(P) (b) (6) D.M.

Chief of Security & Law Enforcement

(b) (6)

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Army Strong

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(b)(6);(b)(7)(C) - Office

(b)(6);(b)(7)(C) - Law Enforcement Operations Center (LEOC) - West

(b)(6);(b)(7)(C) - Mobile

CLASSIFICATION: UNCLASSIFIED

CLASSIFICATION: UNCLASSIFIED//~~FOR OFFICIAL USE ONLY~~/AUTHORIZED FOR RELEASE TO  
US DOD

CLASSIFICATION: UNCLASSIFIED//~~FOR OFFICIAL USE ONLY~~/AUTHORIZED FOR RELEASE TO  
US DOD



# U.S. Customs and Border Protection

## United States Border Patrol San Diego Sector November 14, 2017

### US Army Corps of Engineers Security Assessment

**Purpose:** SDC Border Patrol will host the U.S. Army Corp of Engineers (USACE) regarding the upcoming security assessment and replacement of 14 miles of primary wall (b) (7)(E) AOR. The goal of this workgroup is for USACE to gain insight on communication and security protocols, threats and vulnerabilities, types of environment in each AOR, and any additional intelligence that may assist in the process.

#### POC's:

- \* (b)(6);(b)(7)(C), ACPA, USBP/SDC (b)(6);(b)(7)(C)), (b)(6);(b)(7)(C)
- \* (b)(6);(b)(7)(C), SOS, USBP/SDC (b)(6);(b)(7)(C)

#### ATTENDEE'S:

- \* (b)(6);(b)(7)(C) Chief of Security & Law Enforcement, USACE
- \* (b) (6) Contract Security Specialist, USACE
- \* (b)(6);(b)(7)(C) OPS, USBP/MRO

**Tuesday, November 14, 2017**

Expected Weather – H71°F/L55°F, Partly Cloudy, Precipitation: 0%, Humidity: 66%  
Sunrise: 6:17 AM / Sunset: 4:47 PM

#### Arrival Time

#### Activity

**8:00 AM START DAY**

*\*\*Please refer to parking guidance at the end of the itinerary*

Meeting w/Strategic Planning Team (SPT)

- \* Upon arrival, please call ACP (b)(6);(b)(7)(C) SO (b)(6);(b)(7)(C)

(b) (7)(E)

**9:00 AM** USACE Workgroup  
SDC Headquarters - Training (b) (7)(E)

(b) (7)(E)

**Participants:**

- \* USACE: CPT (b)(6);(b)(7)(C) and Gr (b) (6)
- \* (b)(7)(E) Station: DPAIC (b)(6);(b)(7)(C) and/or DPAIC J (b)(6);(b)(7)(C)
- \* Station: DPAIC (b)(6);(b)(7)(C)
- \* SDC Logistics: Director (b)(6);(b)(7)(C) and Ops Officer (b)(6);(b)(7)(C)
- \* SDC SIU: SBPA-J (b)(6);(b)(7)(C)
- \* SDC FOB: SOS (b)(6);(b)(7)(C)
- \* Op Unified Resolve: PAIC (b)(6);(b)(7)(C) and SBPA Er (b)(6);(b)(7)(C)
- \* SDC SPB: ACPA (b)(6);(b)(7)(C) and SOS J (b)(6);(b)(7)(C)

**11:00 AM** Lunch

*Luna Grill-Eastlake*  
2275 Otay Lakes Rd.  
Chula Vista, CA 91915  
619.656.5862

**\*\* Ops Officer (b)(6);(b)(7)(C) will conduct the field tours of the AOR**

**12:00 PM** Depart for Otay Mesa

**12:30 PM** Wall Prototypes Visit – Otay Mesa Valley

**1:00 PM** (b) (7)(E) AOR Visit – Zones (b) (7)(E)

**3:00 PM** AOR Visit – Zones (b) (7)(E)

**5:00 PM** Dinner

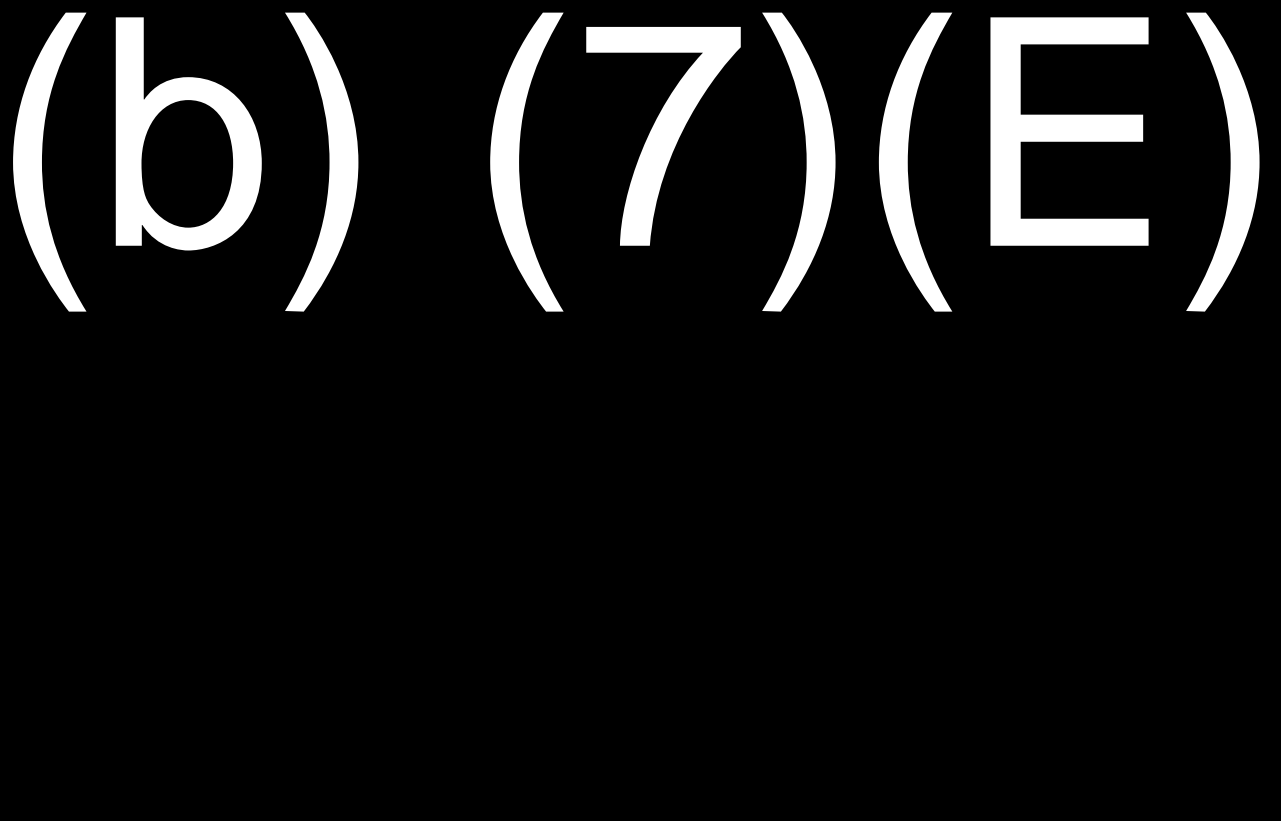
*Achiote Restaurant*  
*Camino De La Plaza*  
*San Diego, CA 92173*

**6:00 PM** Re-visit (b) (7)(E) AOR for night time evaluations

**7:00 PM** Re-visit AOR for night time evaluations

**7:30 PM** **END DAY**

**Parking:**



\* Please try to park in the visitors parking (highlighted area). If none are available, please use on street parking (b) (7)(E)

\* Upon entering the USBP San Diego Sector Headquarters Lobby (red star), please notify the receptionist you are here to meet with the Strategic Planning Team or call one the POCs listed at the top of the itinerary.

---

From:

To:

(b) (6)

Cc:

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b) (6)

Bcc:

Subject:

W912EF-17-D-0011 - DHS CBP BPAM PMO - Weekly Status Report W/E 03Nov17

Date:

Thu Nov 09 2017 09:04:34 EST

Attachments:

W912EF-17-D-0011 - Status Report 03Nov17.pdf

---

(b) (6)

Attached please find the weekly status report for W/E 03Nov17.

If you have any questions about this status report, please feel free to contact myself, (b) (6) or (b) (6) (cc'd herein).

Thank you and best regards,

(b) (6)

(b) (6)

P.E., C.C.P., P.M.P.

Senior Professional Engineer

PT&C

Office:

Mobile:

Fax:

(b) (6)

(b) (6)





(b) (4), (b) (7)(E)



(b) (4), (b) (7)(E)



---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: EPT New Roads-Summary of Engineering & Construction Site Visit

Date: Wed Nov 08 2017 11:43:08 EST

Attachments: MR (b)(7)(E) - Priority Roads EPT.pdf

---

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 9:29 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: EPT New Roads-Summary of Engineering & Construction Site Visit

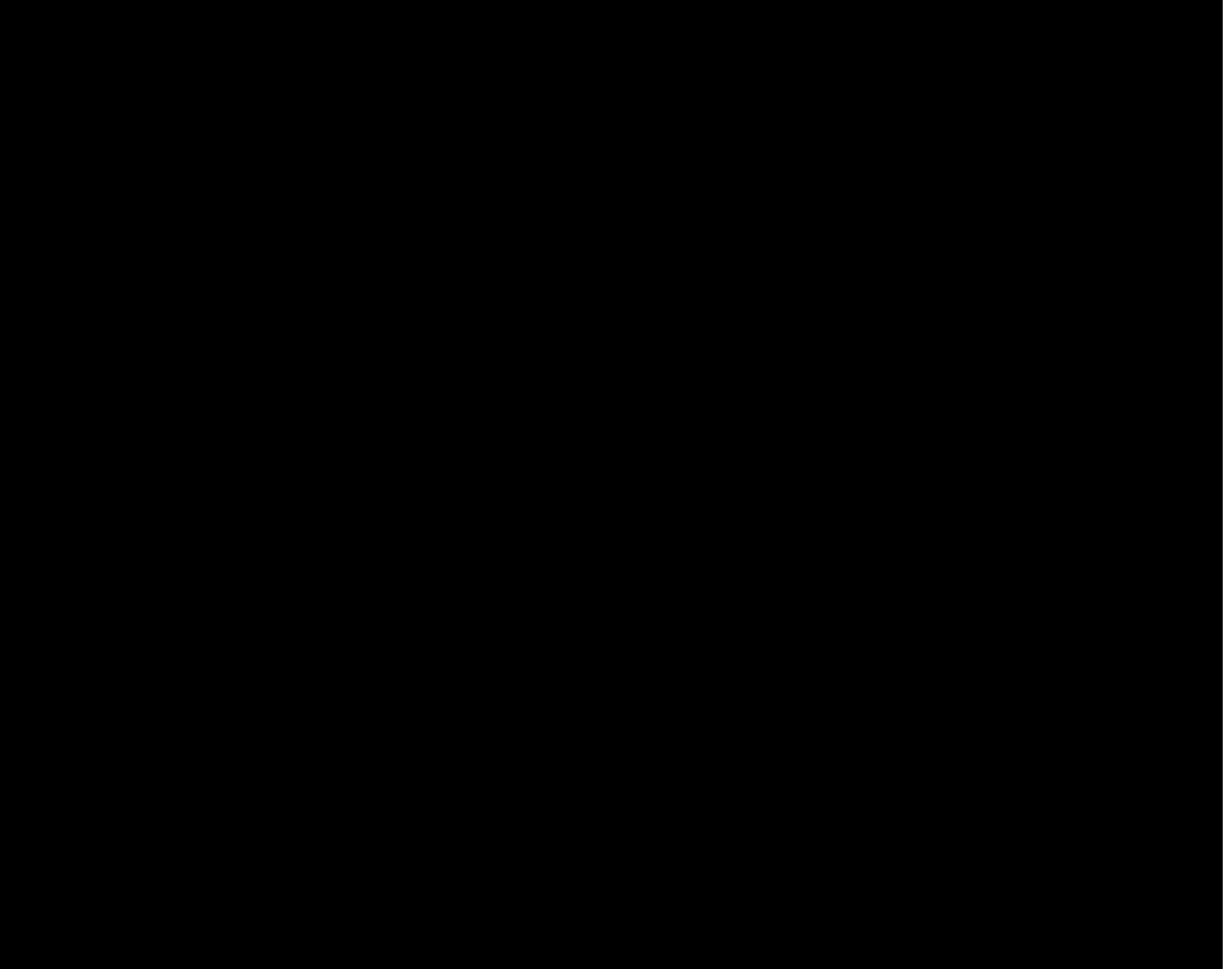
All,

Below is a summary of our site visit in (b)(7)(E) relative to the new FY17 proposed roads.

Blackwater-Sector has dropped this proposed road from their requirements (we did not visit).

(b) (5)

(b) (5), (b) (7)(E)



(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer





Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)

**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010328

(b) (5), (b) (7)(E)

LEGEND

- Approved Roads
- Priority Roads
- Existing TI Roads
- FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)

Michael Baker  
INTERNATIONAL

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BW23 FOIA CBP 010329



(b) (5), (b) (7)(E)

LEGEND

- Approved Roads
- Priority Roads
- Existing TI Roads
- FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000

(b) (7)(E)

Michael Baker  
INTERNATIONAL

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(b) (5), (b) (7)(E)

LEGEND

- Approved Roads
- Priority Roads
- Existing TI Roads
- FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)

Michael Baker  
INTERNATIONAL

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BW23 FOIA CBP 010331

---

From:

To:

Cc:

Bcc:

Subject: FW: EPT New Roads-Summary of Engineering & Construction Site Visit

Date: Wed Nov 08 2017 10:19:33 EST

Attachments: MR (b)(7)(E) Priority Roads EPT.pdf

---

FYSA

(b)(6);(b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 10:19 AM

To: (b)(6);(b)(7)(C)

Subject: FW: EPT New Roads-Summary of Engineering & Construction Site Visit

---

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 9:29:18 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

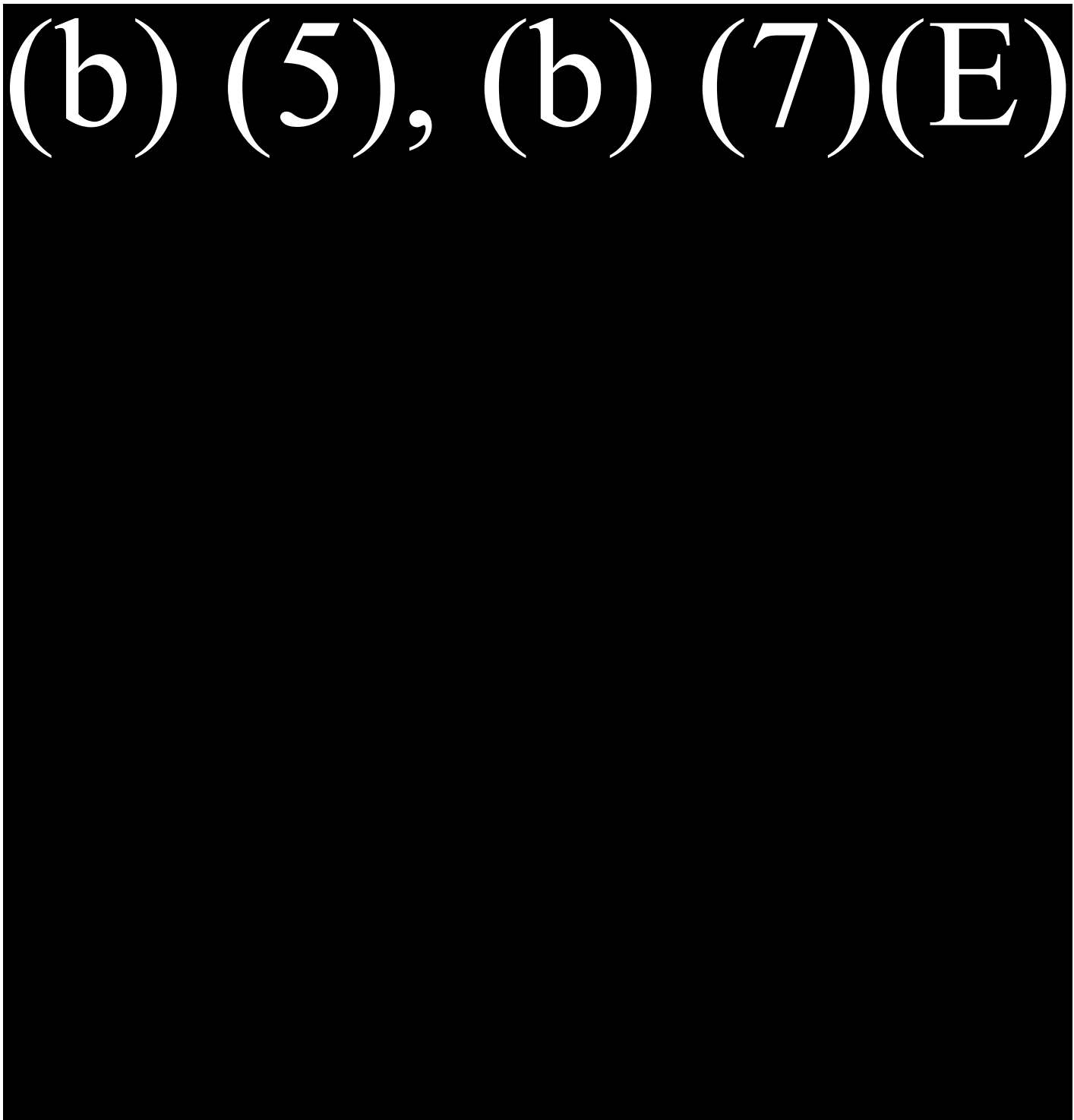
Subject: EPT New Roads-Summary of Engineering & Construction Site Visit

All,

Below is a summary of our site visit in (b) (7)(E) relative to the new FY17 proposed roads.

Blackwater-Sector has dropped this proposed road from their requirements (we did not visit).

(b) (5), (b) (7)(E)



(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer




Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b) (6), (b) (7)(C)

(b)(6);(b)(7)(C)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010335

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000


(b) (7)(E)

**Michael Baker**  
INTERNATIONAL

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(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000

(b) (7)(E)

**Michael Baker**  
INTERNATIONAL

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(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000

(b) (7)(E)

Michael Baker  
INTERNATIONAL

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---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: EPT New Roads-Summary of Engineering & Construction Site Visit

Date: Wed Nov 08 2017 10:18:37 EST

Attachments: MR (b)(7)(E) Priority Roads EPT.pdf

---

---

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 9:29:18 AM

To: (b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: EPT New Roads-Summary of Engineering & Construction Site Visit

All,

Below is a summary of our site visit in (b)(7)(E) relative to the new FY17 proposed roads.

Blackwater-Sector has dropped this proposed road from their requirements (we did not visit).

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer





Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010341

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)




**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010342

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000

(b) (7)(E)

Michael Baker  
INTERNATIONAL

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BW23 FOIA CBP 010343

(b) (5), (b) (7)(E)

LEGEND

- Approved Roads
- Priority Roads
- Existing TI Roads
- FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi 1:50,000

(b) (7)(E)

Michael Baker  
INTERNATIONAL

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---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: EPT New Roads-Summary of Engineering & Construction Site Visit

Date: Wed Nov 08 2017 10:02:50 EST

Attachments: MR (b)(7)(E) Priority Roads EPT.pdf

---

---

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 08, 2017 9:29:18 AM

To: (b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: EPT New Roads-Summary of Engineering & Construction Site Visit

All,

Below is a summary of our site visit in (b)(7)(E) relative to the new FY17 proposed roads.

Blackwater-Sector has dropped this proposed road from their requirements (we did not visit).

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer


Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010347

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010348

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010349

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)

**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010350

---

From:

To:

Cc:

Bcc:

Subject: EPT New Roads-Summary of Engineering & Construction Site Visit

Date: Wed Nov 08 2017 09:29:18 EST

Attachments: MR (b) (7)(E) - Priority Roads EPT.pdf

---

All,

Below is a summary of our site visit in (b) (7)(E) relative to the new FY17 proposed roads.

Blackwater-Sector has dropped this proposed road from their requirements (we did not visit).

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C), P.E., PMP, Chief Engineer




Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)

**Michael Baker**  
INTERNATIONAL





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BW23 FOIA CBP 010353



(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010354

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)





**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010355

(b) (5), (b) (7)(E)

LEGEND

-  Approved Roads
-  Priority Roads
-  Existing TI Roads
-  FY 18 Proposed Wall

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Reduce scale accordingly.*

1 in = 0.79 mi

1:50,000

(b) (7)(E)

**Michael Baker**  
INTERNATIONAL

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BW23 FOIA CBP 010356

---

From:

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Bcc:

Subject:

RE: Touch Base

Date:

Tue Nov 07 2017 11:46:45 EST

Attachments:

---

OCC –

I apologize once again for continuing to move this meeting. I am going to cancel it for now until we have a time to discuss internally. Stay tuned.

**(b)(6);(b)(7)(C)**

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: **(b)(6);(b)(7)(C)**

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Friday, October 20, 2017 8:34 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Touch Base

When: Tuesday, November 07, 2017 12:00 PM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Conference number: (b) (7)(E)

<< Message: RE: 21M approp question >> << File: BORDER\_ROADS\_IAA\_SOW\_DRAFT-BPAM.  
DOC >>

Agenda:

1. Waiver discussion
2. M&R of roads
3. New roads

---

From:

To:

Cc:

Bcc:

Subject: Clearing Real Estate on Federal Lands

Date: Tue Nov 07 2017 10:45:43 EST

Attachments: Planning Graphic - Federal Land Real Estate.pptx

---

(b)(6);(b)(7)(C)

Attached, please find two power point slides...first is the standard SUP process, and second is the waiver process required for wall construction in most cases.

Very Respectfully,

(b)(6);(b)(7)(C) JD/MBA/PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Air and Marine

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Blackberry: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.

# Lands

(b) (5)



Homeland  
Security

~~PREDECISIONAL/ FOR OFFICIAL USE ONLY~~

BW23 FOIA CBP 010361



# Lands

(b) (5)



**Homeland  
Security**

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~

BW23 FOIA CBP 010362

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

Bcc:

Subject: RE: Border Wall Integrated IPT Telecon;

(b) (7)(E)

Participant Code: (b) (7)(E)

Date: Mon Nov 06 2017 10:09:49 EST

Attachments:

All

There is now a pop up prep-meeting for an upcoming GAO Entrance Conference lets delay the start of this to 1230.

R

(b)(6);(b)(7)(C)

Division Director

Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b)(6);(b)(7)(C)(office)

(b)(6);(b)(7)(C)(cell)

(b)(6);(b)(7)(C) (fax)

(b)(6);(b)(7)(C)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Monday, May 08, 2017 12:38 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (7)(E)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b) (6)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: FW: Border Wall Integrated IPT Telecon: (b) (7)(E)

Participant Code: (b) (7)(E)

When: Monday, November 06, 2017 12:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: As Required; Telecon

(b)(6);(b)(7)(C) I'm out of the office for the next 2 Border Wall IPT meetings (will be on leave OCONUS). Request one of you dial into the meeting as 'Moderator' (codes listed above). Thx!

(b)(6);(b)(7)(C)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Monday, May 01, 2017 1:22 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (b)(6) (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Border Wall Integrated IPT Telecon; (b)(7)(E) Participant  
Code: (b)(7)(E)

When: Occurs every Monday effective 5/8/2017 until 1/1/2018 from 12:00 PM to 2:00 PM (UTC-05:00)  
Eastern Time (US & Canada).

Where: As Required; Telecon

(b)(6);(b)(7)(C) will dial in and act as meeting moderator (unless delegated).

Overall Meeting Agenda:

1. Border Wall Policy / Executive Order Update: HQ USBP & OFAM
2. Border Wall Program Funding & Schedule Update: OFAM
3. Border Wall Requirements Update: HQ USBP
4. Physical Wall RGV Update: OFAM & HQ USBP
5. Physical Wall San Diego Prototype Update: OFAM & HQ USBP
6. Technology Integration ( (b)(7)(E) ) Update: USBP/PMO
7. Border Wall Technology Coordination: OA/LSE
8. Border Wall Integration Modeling Analysis: OA/LSE & HQ USBP
9. Border Wall Documentation: OA/LSE, OFAM, HQ USBP
10. Other Discussion Points: All
11. Wrap-Up: OA/LSE

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: AS2 San Diego SW Border Visit

Date: Mon Nov 06 2017 09:24:46 EST

Attachments:

---

thx

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, November 06, 2017 8:59 AM

To: (b)(6);(b)(7)(C)

Subject: Re: AS2 San Diego SW Border Visit

Yes. I'm set to go out Wednesday for this

Sent using OWA for iPhone

---

From: (b)(6);(b)(7)(C)

Sent: Monday, November 6, 2017 8:51:27 AM

To: (b)(6);(b)(7)(C)

Subject: [EXTERNAL] FW: AS2 San Diego SW Border Visit

Did this get sent to you?

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 12:40 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: FW: AS2 San Diego SW Border Visit

Draft and subject to change:

(b)(6);(b)(7)(C)

Per our conversation, we have been informed that Acting S2 will/may be in San Diego on November 9, 2017. Obviously, this schedule may change but respectfully requesting to have (b)(6);(b)(7)(C) on the ground as the prototype SME.

The attached and embedded tentative schedule is what we know today.

Let me know if you have questions.

(b)(6);(b)(7)(C)

Division Chief

San Diego Sector

U.S. Border Patrol

Office: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 9:07 AM

To: (b)(6);(b)(7)(C)

Subject: FW: AS2 San Diego SW Border Visit

Sir,

This is all I have on the S2 visit. According to OFO (b)(6);(b)(7)(C) it sounds like it's a go:

(b) (5), (b)(6); (b)(7)(C)



(b) (5), (b)(6); (b)(7)(C)





(b) (5), (b)(6); (b)(7)(C)



(b)(6);(b)(7)(C)

Special Operations Supervisor

Information & Communication Division

U.S. Border Patrol - San Diego Sector

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Thursday, November 02, 2017 8:49 AM  
To: (b)(6);(b)(7)(C)  
Subject: FW: AS2 San Diego SW Border Visit

FYSA

(b)(6);(b)(7)(C)

(A) Operations Officer

United States Border Patrol / San Diego Sector

Information & Communication Division

Congressional Affairs & Community Relations

(b)(6);(b)(7)(C)(office)

(b)(6);(b)(7)(C)(cell)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Tuesday, October 31, 2017 10:41 AM  
To: (b)(6);(b)(7)(C)  
Subject: FW: AS2 San Diego SW Border Visit

FYI

(b)(6);(b)(7)(C)

Border Community Liaison

San Diego Field Office

Customs and Border Protection

Dept. of Homeland Security

Office: (b)(6);(b)(7)(C)

FAX: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 10:12 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: AS2 San Diego SW Border Visit

(b)(6);(b)(7)(C)

Attached is the latest Itinerary that we currently have. We have not booked the flights or hotels however in working with your HQ in DC they recommended (b) (5), (b) (7)(E)

(b)(6);(b)(7)(C) My POC is (b)(6);(b)(7)(C) (CC'd above) who I just reached out to at the recommendation of HQ here in DC. Please let me know if you have any questions.

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject:

RE: Stadium Lights

Date:

Fri Nov 03 2017 12:32:08 EDT

Attachments:

(b) (5), (b) (7)(E)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b) (6)

Sent: Friday, November 3, 2017 12:27 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: Stadium Lights

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

(b) (5), (b) (7)(E)

Best regards

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, November 3, 2017 12:24 PM

To: (b) (6)

(b)(6);(b)(7)(C)

gov>; (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: Stadium Lights

(b) (6) I don't see any harm in investigating that option but would request (b) (5)  
Hope our paths cross soon.

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b) (6)

Sent: Wednesday, November 1, 2017 2:15 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Stadium Lights

Hello (b)(6);(b)(7)(C) I am in Texas wrapping up support to an S&T U/S trip to RGV, for him to see the issues and listen to BP needs.

The trip included a stop at the Santa Ana Wildlife Refuge. I though (b) (6) (b) (5) He has been given quite a few concessions.

I do tend to agree with him on the effects of the stadium lights. (b) (5), (b) (7)(E)

Just an offer.... (b) (5)

Regards,

(b) (6)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Real Estate for Federal (and Tribal) Lands

Date: Fri Nov 03 2017 08:19:22 EDT

Attachments: Federal Lands - RE Considerations.ppt

---

---

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 8:33:55 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) (b)(6) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Real Estate for Federal (and Tribal) Lands

(b)(6);(b)(7)(C)

In response to your voicemail, I'm providing a slide on RE Considerations for Federal Lands.  
I know you didn't ask for it, but I'm also including my slide regarding Tribal Lands...just in case. ☺

Very Respectfully,

(b)(6);(b)(7)(C) JD/MBA/PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Air and Marine

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Blackberry: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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Border Patrol's proud legacy.

# Project Proposed on Land Managed by Other Govt Agencies: Special Use Permit OR Waiver



US Army Corps  
of Engineers

(b) (5)



# Project Proposed on Land Owned by Federally Recognized Tribal Nation



US Army Corps  
of Engineers

(b) (5)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

(b)(6);(b)(7)(C) (b)(6)  
(b)(6)  
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Bcc:

Subject: Real Estate for Federal (and Tribal) Lands

Date: Thu Nov 02 2017 20:33:55 EDT

Attachments: Federal Lands - RE Considerations.ppt

---

(b)(6);(b)(7)(C)

In response to your voicemail, I'm providing a slide on RE Considerations for Federal Lands.

I know you didn't ask for it, but I'm also including my slide regarding Tribal Lands...just in case. :-)

Very Respectfully,

(b)(6);(b)(7)(C) JD/MBA/PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Air and Marine

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Blackberry: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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Border Patrol's proud legacy.

# Project Proposed on Land Managed by Other Govt Agencies: Special Use Permit OR Waiver



US Army Corps  
of Engineers

(b) (5)

# Project Proposed on Land Owned by Federally Recognized Tribal Nation



US Army Corps  
of Engineers

(b) (5)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Preview of RE Schedule Graphic for New Wall in RGV

Date: Thu Nov 02 2017 15:46:09 EDT

Attachments: RE Schedule Graphic\_10-31-17.pptx

---

fysa

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 3:42 PM

To: (b)(6);(b)(7)(C)

Subject: FW: Preview of RE Schedule Graphic for New Wall in RGV

Importance: High

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 4:14 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); (b) (6)

(b) (6); (b)(6);(b)(7)(C)

Subject: FW: Preview of RE Schedule Graphic for New Wall in RGV

Importance: High

Hi (b)(6);(b)(7)(C) can you please help get this in front of (b)(6);(b)(7)(C)? It is for Kolbe. My understanding is that it's due Friday, and we wanted to ensure it's what he had envisioned - otherwise to let me know what about it needs to be changed?

I am on a plane about to leave DFW for RGV, and tomorrow I'll be in the field all day, so it's best to get me the feedback today, so I can work on it tonight.

Thanks!!!

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 5:47:14 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); (b) (6); (b)(6);(b)(7)(C)

Subject: Preview of RE Schedule Graphic for New Wall in RGV

(b)(6);(b)(7)(C)

I wanted to provide you this preview of what I put together with (b) (6) help, before we share it with the larger audience of folks.

We want to ensure we're on the right track.

(b) (5), (b) (7)(E)

Perhaps we can add more information to that regard into the slide, but it's already pretty crowded with information, so maybe it warrants another slide...

The assignment as (b) (6) and I understood it (b) (5)

So, in the end, we opted (b) (5)

Anyway, please take a look, and let us know what you think.

Happy Halloween!!!

Very Respectfully,

(b)(6);(b)(7)(C) JD/MBA/PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Air and Marine

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Blackberry: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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# Real Estate Process Durations – Starr Co, TX

(b) (5)



**Homeland  
Security**

**~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~**

BW23 FOIA CBP 010386

# Real Estate Process Durations – Hidalgo Co, TX

(b) (5)



**Homeland  
Security**

**~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~**

BW23 FOIA CBP 010387

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: CBP MOA for border tactical infrastructure

Date: Thu Nov 02 2017 13:47:54 EDT

Attachments:

---

Looks good to me.

(b)(6);(b)(7)(C) how about you?

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 2, 2017 10:57 AM

To:

(b)(6);(b)(7)(C)

Cc:

Subject: RE: CBP MOA for border tactical infrastructure

(b) (5)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 11:49 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C) My comments are in CAPS relative to your comments and I've attached the (b) (7)(E) levee wall agreement

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 20, 2017 2:14 PM

To: (b)(6);(b)(7)(C)

Subject: RE: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C)

(b) (5)

(b) (5)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)  
Sent: Monday, October 16, 2017 8:25 PM  
To: (b)(6);(b)(7)(C)  
Subject: FW: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C)-ready to rock n roll?

(b)(6);(b)(7)(C), P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: Padinare Unnikrishna [mailto:Padinare.Unnikrishna@ibwc.gov]  
Sent: Monday, October 16, 2017 4:52 PM  
To: (b)(6);(b)(7)(C)  
Cc: Jose Nunez <Jose.Nunez@ibwc.gov>  
Subject: Re: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C) Just following up to see if there has been any movement on the draft MOA that we shared back in early September.

Thanks

Unni

>>> Padinare Unnikrishna 9/6/2017 3:56 PM >>>

(b)(6);(b)(7)(C)

Please find attached the draft MOA along with comments from our Legal. After you and your Legal have reviewed the document, let us schedule a conference call to go over any discussion points.

Thanks

Unni

---

From: Padinare Unnikrishna  
<padinare.unnikrishna@ibwc.gov>  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C); Jose  
Nunez <jose.nunez@ibwc.gov>  
Bcc:  
Subject: RE: CBP MOA for border tactical infrastructure  
Date: Thu Nov 02 2017 13:26:57 EDT  
Attachments:

---

Thanks, (b)(6);(b)(7)(C)  
>>> (b)(6);(b)(7)(C) 11/1/2017 10:54 AM >>>

We should have our comments back to you shortly. Thank you for your patience.

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer  
Border Patrol & Air and Marine (BPAM) PMO  
LMI Contractor  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

From: Padinare Unnikrishna [mailto:Padinare.Unnikrishna@ibwc.gov]  
Sent: Monday, October 16, 2017 4:52 PM  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C); Jose Nunez <Jose.Nunez@ibwc.gov>  
Subject: Re: CBP MOA for border tactical infrastructure

(b)(6) - Just following up to see if there has been any movement on the draft MOA that we shared back in early September.

Thanks  
Unni  
>>> Padinare Unnikrishna 9/6/2017 3:56 PM >>>

(b)(6);(b)(7)(C)

Please find attached the draft MOA along with comments from our Legal. After you and your Legal have reviewed the document, let us schedule a conference call to go over any discussion points.

Thanks  
Unni

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: AS1 prototype vist 9/10 Nov 17

Date: Thu Nov 02 2017 12:48:30 EDT

Attachments:

---

Thank you Sir.

(b)(6);(b)(7)(C)

Division Chief

San Diego Sector

U.S. Border Patrol

Office: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 9:34 AM

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: AS1 prototype vist 9/10 Nov 17

(b)(6);(b)(7)(C) s available – pls coordinate the details with him and cc - thx

(b)(6);(b)(7)(C)

Director, BPAM PMO

(b)(6);(b)(7)(C)(desk)



(b)(6);(b)(7)(C) (mobile)

---

From:

To:

Cc:

(b)(6);(b)(7)(C)

Bcc:

Subject:

RE: AS1 prototype vist 9/10 Nov 17

Date:

Thu Nov 02 2017 12:41:59 EDT

Attachments:

FW: AS2 San Diego SW Border Visit (1).msg

2017 11 09 San Diego CA - Short Option.docx

---

(b)(6);(b)(7)(C)

I just sent the attached to (b)(6);(b)(7)(C) Let me know if you want to talk.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Division Chief

San Diego Sector

U.S. Border Patrol

Office: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 9:34 AM

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: AS1 prototype vist 9/10 Nov 17

(b)(6);(b)(7)(C) is available – pls coordinate the details with him and cc - thx

(b)(6);(b)(7)(C)

Director, BPAM PMO

(b)(6);(b)(7)(C)(desk)

(b)(6);(b)(7)(C)(mobile)

To: FW: AS2

Cc:

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thur 11/2/2017 4:40:05 PM

Subject: FW: AS2 San Diego SW Border Visit

[2017 11 09 San Diego CA - Short Option.docx](#)

Draft and subject to change:

(b)(6);(b)(7)(C)

Per our conversation, we have been informed that Acting S2 will/may be in San Diego on November 9, 2017. Obviously, this schedule may change but respectfully requesting to have (b)(6);(b)(7)(C) on the ground as the prototype SME.

The attached and embedded tentative schedule is what we know today.

Let me know if you have questions.

(b)(6);(b)(7)(C)

Division Chief

San Diego Sector

U.S. Border Patrol

Office: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 9:07 AM

To: (b)(6);(b)(7)(C)

Subject: FW: AS2 San Diego SW Border Visit

Sir,

This is all I have on the S2 visit. According to OFO (b)(6);(b)(7)(C) it sounds like it's a go:

(b) (5), (b)(6); (b)(7)(C)

(b) (5), (b)(6); (b)(7)(C)

(b)(6);(b)(7)(C)

Special Operations Supervisor  
Information & Communication Division  
U.S. Border Patrol - San Diego Sector  
Office: (b)(6);(b)(7)(C)  
Cell: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 8:49 AM

To: (b)(6);(b)(7)(C)

Subject: FW: AS2 San Diego SW Border Visit

FYSA

(b)(6);(b)(7)(C)

(A) Operations Officer  
United States Border Patrol / San Diego Sector  
**Information & Communication Division**  
Congressional Affairs & Community Relations

(b)(6);(b)(7)(C) (office)  
(b)(6);(b)(7)(C) (cell)

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 10:41 AM

To: (b)(6);(b)(7)(C)

Subject: FW: AS2 San Diego SW Border Visit

FYI

(b)(6);(b)(7)(C)

Border Community Liaison

San Diego Field Office

Customs and Border Protection

Dept. of Homeland Security

Office: (b)(6);(b)(7)(C)

FAX:

Cell:

---

From: (b) (6)

Sent: Tuesday, October 31, 2017 10:12 AM

To: (b)(6);(b)(7)(C)

(b) (6)

Cc: (b)(6);(b)(7)(C)

Subject: AS2 San Diego SW Border Visit

(b)(6);(b)(7)(C)

Attached is the latest Itinerary that we currently have. We have not booked the flights or hotels however in working with your HQ in DC they recommended (b) (5), (b) (7)(E)

My POC is (b)(6);(b)(7)(C) (CC'd above) who I just reached out to at the recommendation of HQ here in DC. Please let me know if you have any questions.

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: CBP MOA for border tactical infrastructure

Date: Thu Nov 02 2017 10:56:45 EDT

Attachments: Amended CBP IBWC MOA 11\_1\_17.doc

---

(b) (5)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 11:49 AM

To:

(b)(6);(b)(7)(C)

Cc:

Subject: RE: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C)

-My comments are in CAPS relative to your comments and I've attached the (b) (7)(E) levee wall agreement

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 20, 2017 2:14 PM

To: (b)(6);(b)(7)(C)

Subject: RE: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C)

(b) (5)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)

Sent: Monday, October 16, 2017 8:25 PM

To: (b)(6);(b)(7)(C)



Subject: FW: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C) ready to rock n roll?

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: Padinare Unnikrishna [mailto:Padinare.Unnikrishna@ibwc.gov]

Sent: Monday, October 16, 2017 4:52 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); Jose Nunez <Jose.Nunez@ibwc.gov>

Subject: Re: CBP MOA for border tactical infrastructure

(b)(6);(b)(7)(C) - Just following up to see if there has been any movement on the draft MOA that we shared back in early September.

Thanks

Unni

>>> Padinare Unnikrishna 9/6/2017 3:56 PM >>>

(b)(6);(b)(7)(C)

Please find attached the draft MOA along with comments from our Legal. After you and your Legal have reviewed the document, let us schedule a conference call to go over any discussion points.

Thanks

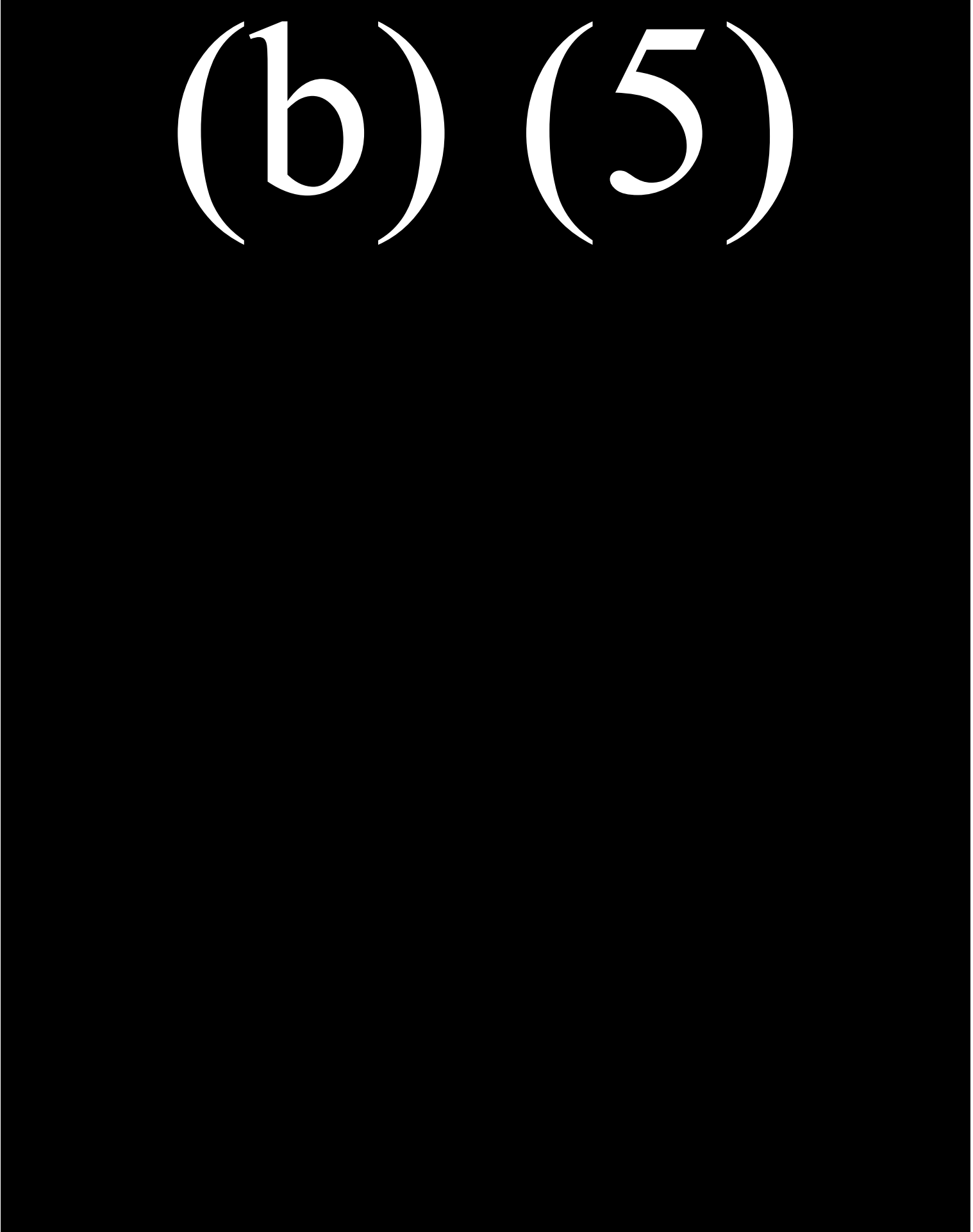
Unni

**INTERAGENCY AGREEMENT BETWEEN  
UNITED STATES CUSTOMS AND BORDER PROTECTION  
AND  
UNITED STATES SECTION, INTERNATIONAL BOUNDARY  
AND WATER COMMISSION**

(b) (5)

(b) (5)

(b) (5)



(b) (5)

(b) (5)

(b) (5)

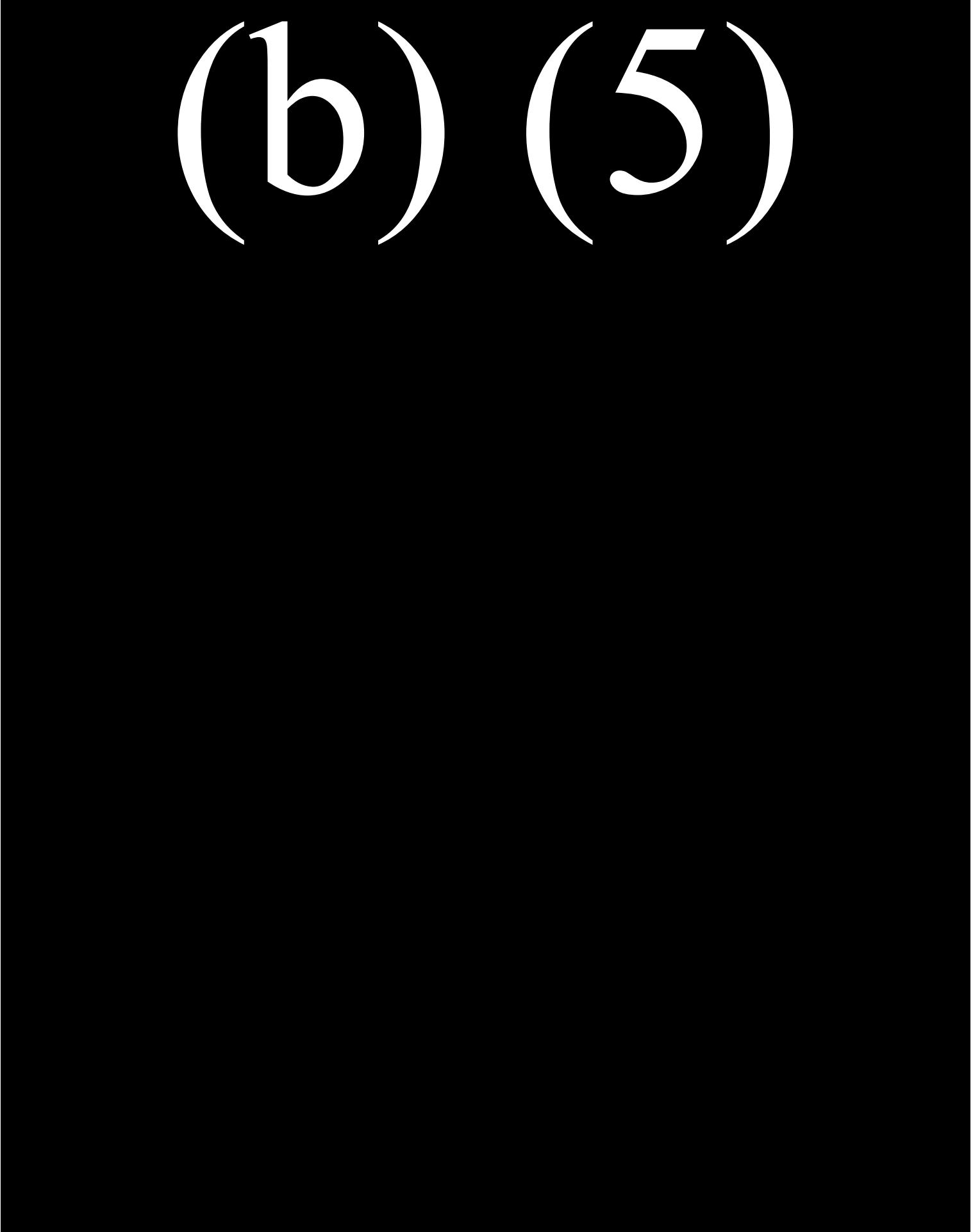
(b) (5)



(b) (5)

(b) (5)

(b) (5)



(b) (5)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject:

RE: Relocatable.

Date:

Thu Nov 02 2017 10:51:27 EDT

Attachments:

---

Thank you.

---

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 10:50:51 AM

To: (b)(6);(b)(7)(C)

Cc:

Subject: RE: Relocatable.

Will do.

(b)(6);(b)(7)(C) what's a good time for you to talk?

(b)(6);(b)(7)(C) PMP (CTR)

Real Estate Specialist

LMI Government Consulting

Border Patrol and Air & Marine

Program Management Office

Facilities Management and Engineering

Cell: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Thursday, November 02, 2017 10:49:33 AM

To: (b)(6);(b)(7)(C)

Cc:

Subject: Relocatable.

(b)(6);(b)(7)(C) If you would please reach out to (b)(6);(b)(7)(C) to discuss the RE lay down of the Relocatable towers.

Thank you.

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Prototype Wall / C1 Action Item

Date: Thu Nov 02 2017 10:18:50 EDT

Attachments: Prototype Wall - C1 Action Item.pdf

---

FYI

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 5:46 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: FW: Prototype Wall / C1 Action Item

FYI

(b)(6);(b)(7)(C)

BB (b)(6);(b)(7)(C)

SDC FIM

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 8:49 AM

To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

Subject: FW: Prototype Wall / C1 Action Item

All,

Signed memorandum sent to HQ.

Thank you,

(b)(6);(b)(7)(C)

Acting Deputy Director Logistics

San Diego Sector

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 9:02 AM

To: (b)(6);(b)(7)(C)

Cc:

Subject: Prototype Wall / C1 Action Item

Good morning,

Please see the attached memo on behalf of San Diego Sector re: Prototype Wall / C1 Action Item.

Questions may be directed to Director of Logistics, (b)(6);(b)(7)(C) at (b)(6);(b)(7)(C).

Thank you,

(b)(6);(b)(7)(C)

San Diego Sector Border Patrol

Phone: (b)(6);(b)(7)(C)

Fax: (b)(6);(b)(7)(C)



2411 Boswell Road  
Chula Vista, CA 91914-3519

(b) (7)(E)



**U.S. Customs and  
Border Protection**

OCT 27 2017

MEMORANDUM FOR: Carla L. Provost  
Acting Chief  
U.S. Border Patrol (b)(6);(b)(7)(C)

FROM: (b) (6), (b) (7)(C)  
Acting Chief Patrol Agent  
San Diego Sector

SUBJECT Prototype Wall / C1 Action Item

(b) (5), (b) (7)(E)

Approve: \_\_\_\_\_ Disapprove: \_\_\_\_\_

Modify: \_\_\_\_\_ Needs More Discussion: \_\_\_\_\_

(b)(6);(b)(7)(C)

**Subject:** FW: C1 Prototype Site Visit / Action Item

**Importance:** High

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, October 13, 2017 8:27 AM

**To:** (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

**Subject:** C1 Prototype Site Visit / Action Item

**Importance:** High

(b)(6);(b)(7)(C)

SDC did an outstanding job yesterday with the C1 Prototype / Mockup site visit, we from BPAM were happy to support SDC. We of course were only part of the overall effort, but from that visit on site came an action to us from C1.

While you were on site earlier this week, you saw there are gaps in between each of the Prototypes. The request (b)(5)

(b)(5)

Here are my recommendations for an approach:

(b)(5)

Please take this C1 action and my recommendations to the Wall IPT. Let me know if you have any questions or need further clarifications.

Respectfully,

(b)(6);(b)(7)(C)

Eastern Corridors Division Director  
Border Patrol and Air Marine Operations Program Management Office  
Facilities Management and Engineering

Mobile: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Preview of RE Schedule Graphic for New Wall in RGV

Date: Wed Nov 01 2017 16:31:44 EDT

Attachments: RE Schedule Graphic\_10-31-17.pptx

Let (b)(6);(b)(7)(C) know what you think. Printed on your chair.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 4:14 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); (b)(6)

(b)(6); (b)(6);(b)(7)(C)

Subject: FW: Preview of RE Schedule Graphic for New Wall in RGV

Importance: High

Hi (b)(6);(b)(7)(C) can you please help get this in front of (b)(6);(b)(7)(C)? It is for Kolbe. My understanding is that it's due Friday, and we wanted to ensure it's what he had envisioned - otherwise to let me know what about it needs to be changed?

I am on a plane about to leave DFW for RGV, and tomorrow I'll be in the field all day, so it's best to get me the feedback today, so I can work on it tonight.

Thanks!!!

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 5:47:14 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C); (b)(6); (b)(6);(b)(7)(C)

Subject: Preview of RE Schedule Graphic for New Wall in RGV

(b)(6)

I wanted to provide you this preview of what I put together with (b) (6) help, before we share it with the larger audience of folks.

We want to ensure we're on the right track.

(b) (5), (b) (7)(E)

Perhaps we can add more information to that regard into the slide, but it's already pretty crowded with information, so maybe it warrants another slide...

The assignment as (b) (6) and I understood it (b) (5)

So, in the end, we opted (b) (5)

Anyway, please take a look, and let us know what you think.

Happy Halloween!!!

Very Respectfully,

(b)(6);(b)(7)(C) JD/MBA/PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Air and Marine

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Blackberry: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.

# Real Estate Process Durations – Starr Co. TX

(b) (5)



**Homeland  
Security**

~~PREDETERMINED FOR OFFICIAL USE ONLY~~

BW23 FOIA CBP 010424

# Real Estate Process Durations – Hidalgo Co, TX

(b) (5)



**Homeland  
Security**

~~—PREDECISIONAL/FOR OFFICIAL USE ONLY~~

BW23 FOIA CBP 010425



From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject:

FW: Mock-ups layout

Date:

Wed Nov 01 2017 16:12:12 EDT

Attachments:

(b) (5), (b) (7)(E)

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b) (6)

Sent: Wednesday, November 01, 2017 4:09 PM

To: (b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

(b) (5)

I'll ask same question when I get on site.

Sent with BlackBerry Work  
(www.blackberry.com)

Sent with BlackBerry Work  
(www.blackberry.com)

From: (b)(6);(b)(7)(C)

Date: Wednesday, Nov 01, 2017, 4:02 PM

To: (b)(6);(b)(7)(C), (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

According to (b)(6);(b)(7)(C) I had (b)(7)(E) Sorry to keep moving things around on you. (b)(6);(b)(7)(C) can confirm tomorrow.

If only someone had been on site with the people who knew and could have figured this out on site...

(b)(6);(b)(7)(C)

(Contractor)

(b)(6);(b)(7)(C)

Desk: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 10:44 AM

To: (b)(6);(b)(7)(C), (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

(b)(6)

You are correct on all fronts. See the attached, corrected deck.

To be consistent, the format (b)(7)(E) and so forth are used.

(b) (7)(E) is the mock-up with variation in the (b) (7)(E) composition. If you look closely at the (b) (7)(E) straight, you can see the (b) (7)(E) are numbered, which corresponds to the composition.

(b)(6);(b)(7)(C)

(Contractor)

(b)(6);(b)(7)(C)

Desk: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

From: (b) (6)

Sent: Wednesday, November 01, 2017 10:00 AM

To: (b)(6);(b)(7)(C); (b) (6)

(b) (6); (b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

(b)(6);(b)(7)(C)

Looking at the individual pictures, I believe the (b) (7)(E) next to (b) (7)(E) in your powerpoint layout is actually (b) (7)(E)

The file designation in your pictures of the mockups has a (b) (7)(E) for each wall. Eg. (b) (7)(E)  
(b) (5) (b) (7)(E)

Thanks again,

(b) (6)

From: (b) (6)

Sent: Wednesday, November 1, 2017 9:50 AM

To: (b)(6);(b)(7)(C); (b) (6)

(b) (6); (b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

(b)(6);(b)(7)(C)

Good morning. A few questions/comments.

(b) (5)

Thank you,

(b) (6)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 1, 2017 9:12 AM

To: (b) (6)  
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

I am about 90% sure about the mock-up layout. (b)(6);(b)(7)(C) please double check and add any relevant details.

(b)(6);(b)(7)(C)

(Contractor)

(b)(6);(b)(7)(C)

Desk: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

From: (b) (6)

Sent: Wednesday, November 01, 2017 8:00 AM

To: (b)(6);(b)(7)(C)

Subject: RE: Mock-ups layout

Thanks (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 5:27 PM

To: (b) (6)

Subject: Mock-ups layout

I created the layout and sent it for review. Will send it along as soon as I get it approved/fixed.

Thanks,

(b)(6);(b)(7)(C)

(Contractor)

(b)(6);(b)(7)(C)

Desk: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

From:

(b)(6);(b)(7)(C)

To:

(b)(6)  
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) (b)(6)

(b)(6)

(b)(6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

Cc:

(b)(6);(b)(7)(C)

Bcc:

Subject:

RE: RGV Gates Weekly Update

Date:

Wed Nov 01 2017 16:09:15 EDT

Attachments:

Understand.

(b)(6);(b)(7)(C) from a schedule perspective,

(b)(5)

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

-----Original Message-----

From: (b)(6)

Sent: Wednesday, November 01, 2017 3:35 PM

To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

Cc: (b)(6);(b)(7)(C)

Subject: RE: RGV Gates Weekly Update

(b)(5), (b)(7)(E)

(b)(5)

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 1, 2017 10:32 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

Cc: (b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: RGV Gates Weekly Update

(b)(6);(b)(7)(C) thanks. Just to clarify, (b)(7)(E) says "Electricity" with no comments. (b)(5)

(b)(5)

Agree?

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6)

Sent: Tuesday, October 31, 2017 3:13 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: RGV Gates Weekly Update

Let it be known to all that RE's recommendation is to start with the following gates:

(b)(5), (b)(7)(E)

(b) (5), (b) (7)(E)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 1:31 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



Cc: (b)(6);(b)(7)(C) CALVO, KARL

H.; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: [EXTERNAL] RGV Gates Weekly Update

When: Tuesday, October 31, 2017 2:30 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: (b) (7)(E)

---

From:

To:

Cc:

Bcc:

Subject: RE: (b) (7)(E) Enforcement Zone and Gates

Date: Wed Nov 01 2017 14:05:22 EDT

Attachments:

---

The (b) (7)(E) ft is for (b) (7)(E) wall only

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 11:51 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: (b) (7)(E) Enforcement Zone and Gates

(b)(6);(b)(7)(C) last week you kept acquisition of the (b) (7)(E) enforcement zone in discussion on gates. I just wanted to clarify with you (b) (5), (b) (7)(E)

Correct?

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: (b)(6);(b)(7)(C) RESPONSE REQUIRED: RE: Review of S1/S2 and OMB Comments and Changes to BSIP (Response) DUE: 10/30 @ 3PM (Mon) LEAD: (b)(6);(b)(7)(C)

Date: Wed Nov 01 2017 11:21:20 EDT

Attachments: image001.png

---

(b)(6);(b)(7)(C)

Prototype Completion date was actually Oct 24

SDC replacement RFP issued 18 Oct

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, November 01, 2017 11:08 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b)(6);(b)(7)(C) RESPONSE REQUIRED: RE: Review of S1/S2 and OMB Comments and Changes to BSIP (Response) DUE: 10/30 @ 3PM (Mon) LEAD: (b)(6);(b)(7)(C)

Good Morning,

Let me know when this is good to submit, OFAM/ES was pinging for it this morning.

Thanks,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 4:29 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b)(6);(b)(7)(C) RESPONSE REQUIRED: RE: Review of S1/S2 and OMB Comments and Changes to BSIP (Response) DUE: 10/30 @ 3PM (Mon) LEAD: (b)(6);(b)(7)(C)

Good afternoon, (b)(6);(b)(7)(C)

So...we were tasked on a few items in the attachment; but in the end, we were asked to comment on BSIP #30 (starting page 67). The blue highlighted text below is what was asked of us to verify/update. The yellow highlighted text below include a few items I noticed could be updated.

Please review. If I don't hear from you, I will find you tomorrow.

Happy Halloween – going to eat all the candy before the kids come knocking.

(b)(6);(b)(7)(C)

BSIP Initiative #30: Border Wall

OVERVIEW: Physical barriers are a core component of OPCODE, assisting with impeding and denying illegal border crossings. There are more than 600 miles of physical barriers currently deployed on the southwest border. The last major initiative to construct barriers occurred between 2006 and 2008. Recently, EO 13767 reinforced the focus on building border walls. This investment initiative focuses on replacing outdated walls and barriers that are already in existence along the southern border. It also seeks to create new physical barriers that can enhance OPCODE along the southern border.

CBP surveyed the entire border and identified the border areas that have the most significant impact on border security given the current traffic, trends, and threats. Appendix B outlines the methodology for impedance and denial that was used to identify (b)(6);(b)(7)(C) priority areas. If CBP builds border walls in the (b)(6);(b)(7)(C) identified priority areas, coupled with technology investment and changes to immigration enforcement statutes and policies, we are confident that we will be able to achieve operational control of the border.

CBP estimates that constructing border walls in the (b) (7)(E) priority areas will cost approximately \$ (b) (5) (b) (5) determination of priorities will be an iterative process following the methodology as outlined in Appendix B.

STRATEGIC ALIGNMENT: BSIP Goal 2, Objective 1

IMPLEMENTATION PLAN: (b) (5)

All planned dates are estimates and are subject to change.

Prototype Wall Construction: With Congressional support, CBP reprogrammed \$20 million in previously appropriated funds in 2017 to construct wall prototypes with both concrete and other materials. The purpose of the prototype is to allow CBP to evaluate the features of the contractor designs for potential inclusion in a border wall design standard to be developed by the Federal Government immediately following the construction and evaluation of the prototype designs. The prototypes, currently being constructed in the San Diego Sector, will facilitate USBP's ability to assess critical operational aspects of wall design to include: (b) (7)(E)

\*Prototype Phase 1 proposals were due April 4, 2017.

\*Prototype Phase 2 proposals were due June 12, 2017.

\*Prototype contract awards occurred on August 31, 2017, for concrete and on September 7, 2017 for other materials.

\*Prototype construction began on September 26, 2017, and was completed on October 25, 2017.

San Diego Primary Wall Replacement: Funded with FY 2017 enacted appropriations, this project involves removal and replacement of approximately 14 miles of landing mat wall with (b) (7)(E) wall. The location is within San Diego's Border Infrastructure System starting from the eastern end of Border Field State Park and extending eastward approximately 14 miles. The project area is located along the international border next to the City of Tijuana.

\*The architect/engineering (A/E) contract was awarded on June 14, 2017.

\*The construction contract for replacement was issued on October 18, 2017.

\*The construction contract is estimated to be awarded in February 2018.

\*Construction is estimated to start in March 2018.

(b) (7)(E) Primary Wall Replacement: Funded with FY 2017 enacted appropriations, this project involves replacing approximately (b) (7)(E) miles of legacy pedestrian wall with (b) (7)(E) wall. This will be located on the west side of the (b) (7)(E) POE in Imperial Valley County, California, adjacent to the United States/Mexico border.

\*The A/E contract was awarded on June 14, 2017.

\*U.S. Army Corps of Engineers (USACE) released the Request for Proposals (RFP) on August 31, 2017.

\*The construction contracts are estimated to be awarded in November 2017.

\*Construction is estimated to start in February 2018.

(b) (7)(E) Vehicle Barrier Replacement: Funded with FY 2017 enacted appropriations, this project will replace approximately (b) (7)(E) miles of vehicle barrier with (b) (7)(E) wall. This is located on the west side of the (b) (7)(E) POE in Dona Ana County, New Mexico, next to the U.S./Mexico border.

\*The A/E contract was awarded on June 14, 2017.

\*USACE released the RFP on September 20, 2017.

\*The construction contracts are estimated to be awarded at the end of December 2017.

\*Construction is estimated to start in late January 2018.

(b) (7)(E) Pedestrian Wall Replacement: Funded with FY 2017 enacted appropriations, this project involves replacing approximately (b) (7)(E) miles of (b) (7)(E) fence with (b) (7)(E) wall. This will be located on the west side of the (b) (7)(E) in El Paso County, Texas. The project area is located next to the Rio Grande River.

\*The A/E contract was awarded on June 14, 2017.

\*USACE re-issued the RFP on October 27, 2017, due to an initial lack of interest from the unrestricted MATOC pool to which this was initially advertised.

\*The construction contracts are estimated to be awarded in early January 2018.

\*Construction is estimated to start in April 2018.

Rio Grande Valley (RGV) Gates: Funded with FY 2017 enacted appropriations, this project will complete a previous initiative by filling in the remaining gaps within the primary pedestrian wall with the installation of 35 motorized gates, which will be additional to the 42 existing gates that were installed in 2012. These gates are located in Cameron and Hidalgo counties.

\*The A/E contract was awarded on June 14, 2017.

\*Construction schedule is pending real estate clearance.

RGV Levee Wall System: Included in the FY 2018 President's Budget, this project is for the construction of approximately (b) (7)(E) miles of Levee Wall System in the (b) (7)(E) Station areas of responsibility. Milestones for the initial three miles are as follows, assuming BPAM PMO receives funding by December 26, 2017:

\*The A/E contract was awarded on June 14, 2017.

\*USACE is ready to advertise the RFP, pending appropriations.

\*The construction contract is estimated to be awarded mid-April.

\*Construction is estimated to start end of April 2018.

(b) (5)

RGV Wall System: Included in the FY 2018 President's Budget, this project is for the construction of approximately (b) (7)(E) miles of Wall System in the (b) (7)(E) Stations. This border barrier system includes a combination of various types of infrastructure such as wall, lighting,



(b) (7)(E) and other related technology, and (b) (7)(E) roads.

\*Schedule and milestones are to be developed.

San Diego Secondary Wall Replacement: Included in the FY 2018 President's Budget, this project involves the removal and replacement of 14 miles of existing secondary pedestrian wall, starting and spanning 14 miles east of the ocean, (b) (7)(E). The replacement wall will be based on the design standards developed from the prototype project.

\*USACE estimates will be ready to advertise in March 2018.

\*The construction contract is estimated to be awarded in June 2018.

\*Construction is estimated to start in September 2018.

#### Activity Type

\*Miles/  
Count

Funding

FY 2017

FY 2018

Q1

Q2

Q3

Q4


FY 2017 Enacted

(b) (5), (b) (7)(E)

Gates1

35

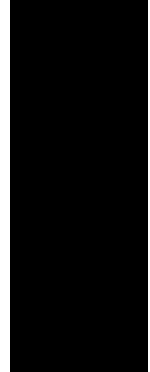
(b) (5), (b) (7)(E)

A large rectangular area of the document is completely redacted with a solid black fill.

Replacement Wall4

40

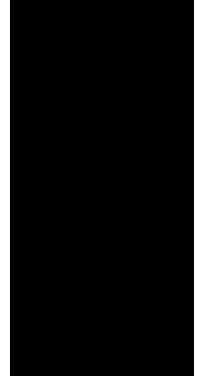
(b) (5), (b) (7)(E)

A rectangular area of the document is completely redacted with a solid black fill.

Road Construction

26

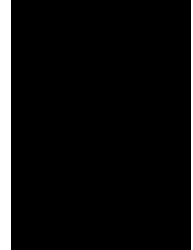
(b) (5), (b) (7)(E)

A large rectangular area of the document is completely redacted with a solid black fill.

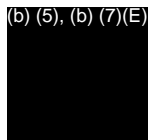
Road Maintenance

758

(b) (5), (b) (7)(E)

A rectangular area of the document is completely redacted with a solid black fill.

(b) (5), (b) (7)(E)



FY 2018 Budget3

(b) (5)



Wall System (San Diego)

14

(b) (5)

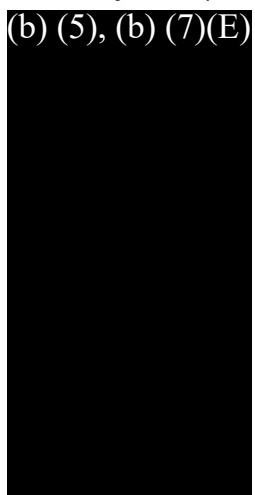


Wall System (RGV)

(b) (7)(E)



(b) (5), (b) (7)(E)

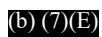


Levee Wall System (RGV)

(b) (7)(E)



(b) (7)(E)



(b) (5), (b) (7)(E)

4) Wall Replacement: San Diego 14 Miles in FY 2018 Q1;

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b)(6);(b)(7)(C)

Program Analyst, Business Operations Division

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 2:25 PM

To: (b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: FW: Review of S1/S2 and OMB Comments and Changes to BSIP

Importance: High

Good Afternoon,

Another short turnaround (b)(6);(b)(7)(C) if you could take the lead on drafting responses with coordination from the others: Please see revised BSIP attached with comments from S1, S2 and OMB, noted below.

(b) (5)

Please review and provide a response.

(b) (5), (b) (7)(E)

OFAM is requesting this back NLT 4:00 PM today.

Thanks,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 2:16 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: FW: Review of S1/S2 and OMB Comments and Changes to BSIP

FM&E/BPAM,

Please see revised BSIP attached with comments from S1, S2 and OMB, noted below. (b) (5)

Please review and advise if there are any investment initiatives that were missed but should be included.

Please provide your response by 4pm TODAY.

ES – OFAM

(b) (5), (b) (7)(E)

Password highlighted in email chain below

Thank you!

(b)(6);(b)(7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 1:45 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: FW: Review of S1/S2 and OMB Comments and Changes to BSIP

Good afternoon OFAM, OF, OAct, and HRM,

Please see the task attached and below and provide a response by no later than COB today, in order to provide for a short Front Office review.

Thank you,

(b)(6);(b)(7)(C)

Enterprise Services ExecSec

Senior Management Council ExecSec

U.S. Customs and Border Protection

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 1:30 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Review of S1/S2 and OMB Comments and Changes to BSIP

Tasker Name

Review of S1/S2 and OMB Comments to Border Security Improvement Plan

Lead Office(s)

OS – Integrated Planning Division

Required Coordination

USBP, AMO, OFO, ES, ES-OFAM, ES-Office of Finance, ES-Office of Accountability, ES-HRM, OS-LESC, OS-OI, OS-INA, OS-PARE/CRD

Please advise if others required

Product

DOCUMENT PASSWORD: (b) (7)(E)

The Secretary of DHS and the Deputy Secretary of DHS along with the Office of Management & Budget (OMB) provided edits and comments to CBP for the Border Security Improvement Plan (BSIP) late last week. In addition, (b) (5)



The attached version of the BSIP includes edits and changes from these sources of guidance. It also includes comments from OMB. Most of the edits/comments have been addressed, but there are specific issues that need to be reviewed. The FY18 and FY19 Congressional Justification were the source documents for most of the information for the new initiatives and the funding amounts in this version.

(b) (5)

(b) (5)

All USBP initiatives for review:

p.36, #1

p.37, #2

P.39, #4

p.41, #5

p.42, #6

p.44, #7 (TACCOM added)

p.45, #8

p.47, #9

p.48, #10

p.49, #11

p.51, #12

p.51, #13

p.52, #14

p.53, #15

p.63, #24

p.64, #26

AMO

(b) (5)

(b) (5)

P. 38, #3

p.41, #6

p.44, #7 (TACCOM added)

p.54, #16

p.55, #17

p.56, #18

p.57, #19

p.58, #20

p.60, #21

p.61, #22

p.62, #23

p.63, #25 (b) (5)

p.64, #27

p.68, #29

OFO

p.70

(b) (5)

(b) (5)

(b) (5)

All OFO Initiatives for review:

p.70, #30

p.71, #31

p.71, #32

p.73, #33

p.75, #34

p.75, #35

p.76, #36

p.76, #37

p.77, #38

p.77, #39

p.79, #40

p.80, #41

p.82, #42

p.82, #43

p.83, #44

p.83, #45

ES

p.22-90

New intiitaives added – please review.

(b) (5)



(b) (5)

(b) (5)

Requestor

OS – IPD, (b)(6);(b)(7)(C)

Notes

Due to CBP Tasking

NLT 10 AM Tuesday October 31, 2017

Please advise ASAP if any other office needs to be added as a required coordinator

Required Coordinators - Please provide input to the lead office as soon as possible.

Tasker information, contact lists, and templates can be found online at (b) (7)(E)  
Please ensure that your response adheres to the guidelines set forth in the CBP Style Book, which can be found at (b) (7)(E) Please do not modify subject lines as we use them for tracking purposes.

\* Please note: if you receive a duplicate tasking from OC BRIEFING STAFF please cc them on your response to us. Thank you.

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: [EXTERNAL] RE: RE: RE: ELP Roads

Date: Wed Nov 01 2017 08:27:48 EDT

Attachments:

---

Agree - thx

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 8:42:12 PM

To: (b)(6);(b)(7)(C)

Subject: RE: [EXTERNAL] RE: RE: RE: ELP Roads

Assuming (b)(6);(b)(7)(C) reach out to you I think this is a good news story. (b)(6);(b)(7)(C) is doing a really good job from my perspective. He just doesn't know what he doesn't know but at least asks questions...and G2 responded correctly as well.

-----Original Message-----

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 6:56 PM

To: (b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: RE: RE: ELP Roads

Thx

---

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 6:35:12 PM

To: (b)(6);(b)(7)(C)

Subject: FW: [EXTERNAL] RE: RE: ELP Roads

FYEO

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 5:30 PM

To: (b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: RE: ELP Roads

10-4. Thanks.

(b)(6);(b)(7)(C) Program Manager / COR II U.S. Customs and Border Protection Border Patrol & Air and Marine Program Management Office (BPAM PMO) Tactical Infrastructure Division (Maintenance & Repair)

(b)(6);(b)(7)(C) Office  
Cell

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Tuesday, October 31, 2017 3:25 PM  
To: (b)(6);(b)(7)(C)  
Subject: Re: [EXTERNAL] RE: ELP Roads

Actually I don't recall ever discussing with (b)(6);(b)(7)(C) but I could be wrong. (b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

Sent from my iPhone

On Oct 31, 2017, at 5:16 PM, (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) >> wrote:

10-4. I have already discussed with BP and understand that these will installed on south side of fence. Just needed your input as (b)(6);(b)(7)(C) asked if this was discussed with you and I'm sure that you have previously discussed this with either (b)(6);(b)(7)(C) as well.  
Thanks.

(b)(6);(b)(7)(C) Program Manager / COR II U.S. Customs and Border Protection Border Patrol & Air and Marine Program Management Office (BPAM PMO) Tactical Infrastructure Division (Maintenance & Repair)  
(b)(6);(b)(7)(C) Office  
Cell

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Monday, October 30, 2017 7:18 PM  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)

Subject: RE: ELP Roads

(b)(6);(b)(7)(C)

Border Patrol HQ needs to approve mods to the design standards, which this would be. (b) (7)(E)  
are only approved for the south side of the fence/gates.  
Best,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Monday, October 30, 2017 1:17 PM  
To: (b)(6);(b)(7)(C)  
Subject: [EXTERNAL] RE: ELP Roads

Actually it's not anything that was installed on the fence, (b) (7)(E)  
I wanted to have CTIMR contractor install them on the (b) (7)(E) each gate, similar to what (b)(6);(b)(7)(C) did to the gates at (b) (7)(E) (b)(6);(b)(7)(C) asked me to reach out to you to make sure it was okay to do.

(b)(6);(b)(7)(C) Program Manager / COR II U.S. Customs and Border Protection Border Patrol & Air and Marine Program Management Office (BPAM PMO) Tactical Infrastructure Division (Maintenance & Repair)  
(b)(6);(b)(7)(C) Office  
Cell

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Monday, October 30, 2017 11:07 AM  
To: (b)(6);(b)(7)(C)  
Subject: RE: ELP Roads

Do you have any pictures you can share the depict the concerns?

From: (b)(6);(b)(7)(C)  
Sent: Monday, October 30, 2017 1:06 PM  
To: (b)(6);(b)(7)(C)  
Subject: [EXTERNAL] RE: ELP Roads

(b)(6);(b)(7)(C)

Tried calling you this morning to discuss something on the (b)(7)(E) fence design. When you get a chance, can you call me at (b)(6);(b)(7)(C)  
Thanks.

(b)(6);(b)(7)(C), Program Manager / COR II U.S. Customs and Border Protection Border Patrol & Air and Marine Program Management Office (BPAM PMO) Tactical Infrastructure Division (Maintenance & Repair)

(b)(6);(b)(7)(C) Office  
Cell

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Sunday, October 29, 2017 6:48 AM  
To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Subject: RE: ELP Roads

(b)(6);(b)(7)(C)

My itinerary is attached. Basically planning on a day and half in ELP to see the roads. Note-that I'm heading to Huntsville, AL after ELP for some LMI related business.

While in ELP, I'm staying at the Hilton Garden Inn near the airport and have reserved a rental car we can share if you'd like.

Best,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)  
Sent: Saturday, October 28, 2017 10:27 AM  
To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Subject: [EXTERNAL] RE: ELP Roads

That works for me.

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 5:35 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: ELP Roads

Yes-please ask (b)(6);(b)(7)(C) to request.

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 5:33 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: [EXTERNAL] RE: ELP Roads

(b)(6);(b)(7)(C)

That would work for me. Did you want me to have (b)(6);(b)(7)(C) try and request a chopper for Animas from AMO, or does that request come from higher up?

(b)(6);(b)(7)(C) Program Manager / COR II U.S. Customs and Border Protection Border Patrol & Air and Marine Program Management Office (BPAM PMO) Tactical Infrastructure Division (Maintenance & Repair)

(b)(6);(b)(7)(C) Office  
Cell

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 3:31 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: ELP Roads

(b)(6);(b)(7)(C)

Would the 6th and 7th work as far as seeing ELP's proposed roads? My thinking is to fly into town on the morning of the 6th and departing either on the afternoon of the 7th or first thing on the 8th. I have to head to Huntsville, AL from ELP. Will that work for you two?

Best,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C), PE

Program Director

7940 Jones Branch Drive, Tysons, VA 22102

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

<image001.png><<http://www.lmi.org/>>

Learn more at [www.lmi.org](http://www.lmi.org/)<<http://www.lmi.org/>> or follow us on: <image002.gif><<https://www.facebook.com/lmi.org>> | <image003.gif><[https://twitter.com/lmi\\_org](https://twitter.com/lmi_org)> | <image004.gif><<https://www.linkedin.com/company/lmi>>

From:

To:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C);

(b) (6)

(b) (6)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

Bcc:

Subject:

RE: RGV Wall Weekly Update - 10/30/2017- Meeting Notes

Date:

Wed Nov 01 2017 07:59:16 EDT

Attachments:

Hi (b)(6);(b)(7)(C) myself and others were not able to open the link. Probably our IT security. Would it be possible to copy the info to a Word doc attachment?

Thank you

(b) (6)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 3:21 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6),(b)(7)(C)

(b) (6)



(b) (6) ; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RGV Wall Weekly Update - 10/30/2017- Meeting Notes

Link to meeting notes: RGV Wall Weekly Update - 10/30/2017

RGV Wall Weekly Update - 10/30/2017

Monday, October 30, 2017

12:56 PM

Meeting Date: 10/30/2017 1:00 PM

Location: Conference access number: (b) (7)(E) Participant code is: (b) (7)(E)

Link to Outlook Item: [click here](#)

Invitation Message

Topics for Discussion:

- PRD Status- RGV (b) (7)(E) Complete, RGV (b) (7)(E) through (b) (7)(E) on hold.
- Schedule- Discussing using existing funds to USACE to get started earlier. Priority is RGV (b) (7)(E) and then RGV (b) (7)(E) CR funds do not apply to wall activities.
- Discuss the schedule based upon receipt of funds on 26 DEC 2017., See the IMS:
- Receipt of funding at the USACE is 10 Jan
- Start redesign work 11 Jan
- RTA: 30 Jan
- Receipt of Proposals: 28 FEB
- Cost estimate/Scope- (b) (7)(E)
- Acquisition

- Environmental- ENV survey for RGV (b)(7)(G) this week on Federally owned lands only.
- Real Estate-
- \$(b)(5) title abstract contract underway for Starr Co
- Hidalgo Co. we have an 80% picture of who owns what property. A contract will be let in the near future to determine the remaining 20% .
- Outreach/Communications- Responses to the project scoping letters are being developed. 160 responses- primarily federal/state agencies, Native American tribes.

Participants

Created with Microsoft OneNote 2013.

---

From:

To:

Cc:

Bcc:

Subject: RE: (b) (7)(E) Report?

Date: Wed Nov 01 2017 07:03:47 EDT

Attachments: (b) (7)(E) Final Report 31AUG2017 v01.docx

---

Confession – I have a copy of the final (attached) (b)(6);(b)(7)(C) reached out to (b)(6);(b)(7)(C) to get me a copy last week after EAC Kolbe brought it up at the IPT. Full intention of reviewing it – but it hasn't happened.

(b)(6);(b)(7)(C) – can you print for (b)(6);(b)(7)(C) please? I will also review.

(b)(6);(b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 11:52 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b) (7)(E) Report?

True (b)(6);(b)(7)(C) but I haven't seen the final yet

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 11:13 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: RE: (b) (7)(E) Report?

Last I checked, (b)(6);(b)(7)(C) was going to do an initial review and then send to me to review over top. It's possible I'm behind, but that's my last note.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Tuesday, October 31, 2017 11:12 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: (b) (7)(E) Report?

(b)(6);(b)(7)(C) – do you guys know the status of the (b) (7)(E) report? I think as of the last IPT it was with OFAM/BPAM for review.

I just don't want us caught off guard if Kolbe asks on Thursday.

Thanks,

(b) (5)

(b) (5)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (5)

(b) (5)



# Customs and Border Protection

Border Wall System (b) (7)(E)

Final Report

September 2017

~~PRE-DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~

(b) (5)

~~PRE-DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~

(b) (5)

~~PRE-DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~



(b) (5)

(b) (5)

i  
~~PRE DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~

(b) (5)

(b) (5)

(b) (5)

(b) (5)

V  
~~PRE DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~

(b) (5)

(b) (5)



(b) (5)

(b) (5)

(b) (5)

X  
~~PRE DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

XV  
~~PRE DECISIONAL~~  
~~FOR OFFICIAL USE ONLY (FOUO)~~



(b) (5)

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~~FOR OFFICIAL USE ONLY~~ (FOUO)

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From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Action: Review Impedance and Denial TEMP and RGV Annex

Date: Tue Oct 31 2017 08:50:34 EDT

Attachments: 20171021\_ID TEMP\_v0.6.pdf  
20171022\_RGV Segement Annex\_v0.4.pdf  
ID TEMP comments v1.0.xlsx

---

(b)(6);(b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6);(b)(7)(C)

Cell: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

[Click Here to view the FMB team listed with areas of responsibility.](#)

[Click Here to view the PRR tracker.](#)

[Click Here to view the IAA Tracker](#)

From: (b)(6);(b)(7)(C)

Sent: Thursday, October 26, 2017 9:37 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

[illegible]

All,

Use attached comment matrix.

(b)(6);(b)(7)(C) (MITRE)

Land Systems Operational Test Authority (LSOTA)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)



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# U.S. Customs and Border Protection

## IMPEDANCE AND DENIAL TEST & EVALUATION MASTER PLAN (TEMP)

Doc No: **TBD**

Revision A

October 2017

**DEVELOPED BY:**

Operations Support (OS),

Land Systems Operational Test Authority (LSOTA)

1901 South Bell Street

Arlington, Virginia 22202

**Distribution Statement: Distribution authorized to U.S. Department of Homeland Security (DHS) and DHS Contractors only for administrative or operational use, authorized April 2009. Other requests for this document shall be referred to the Operations Support, 1901 S. Bell Street, Crystal City, Virginia 22202.**

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40 *Submitted by:*

41 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

42 Program Manager  
43 Border Patrol & Air and Marine Program Management Office  
44 Facilities Management and Engineering Division

45  
46  
47  
48 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

49 Director  
50 Land Systems Operational Test Authority  
51 Capability and Requirements Division

52  
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54  
55 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

56 Director  
57 Test and Evaluation Branch  
58 Systems Analysis and Evaluation Division

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61 *Endorsed by:*

62 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

63 Associate Chief  
64 Operational Requirements Management Branch  
65 United States Border Patrol Headquarters

66  
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68  
69 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

70 Lead Technical Authority (Non-IT)  
71 United States Customs and Border Protection

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(b)(6),(b)(7)(C)

Date

Director  
Logistics and Sustainment Division  
Office of Acquisition

Mark S. Borkowski  
Component Acquisition Executive  
United States Customs and Border Protection

Date

*Approved by:*

(b) (6)

Date

Director  
Office of Test and Evaluation  
Department of Homeland Security

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**Revision History**

Revision	Date	Description of Change

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# U.S. Customs and Border Protection

## IMPEDANCE AND DENIAL TEST & EVALUATION MASTER PLAN (TEMP) BORDER WALL PROGRAM RIO GRANDE VALLEY SEGMENT ANNEX

Doc No: TBD

Revision A

October 2017

**DEVELOPED BY:**

Operations Support (OS),  
Land Systems Operational Test Authority (LSOTA)  
1901 South Bell Street  
Arlington, Virginia 22202

**Distribution Statement: Distribution authorized to U.S. Department of Homeland Security (DHS) and DHS Contractors only for administrative or operational use, authorized April 2009. Other requests for this document shall be referred to the Operations Support, 1901 S. Bell Street, Crvstal City, Virginia 22202.**

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38 *Submitted by:*

39 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

40 Program Manager  
41 Border Patrol & Air and Marine Program Management Office  
42 Facilities Management and Engineering Division

43  
44  
45  
46 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

47 Director  
48 Land Systems Operational Test Authority  
49 Capability and Requirements Division

50  
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53 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

54 Director  
55 Test and Evaluation Branch  
56 Systems Analysis and Evaluation Division

57  
58  
59 *Endorsed by:*

60 (b)(6);(b)(7)(C)

\_\_\_\_\_  
Date

61 Associate Chief  
62 Operational Requirements Management Branch  
63 United States Border Patrol Headquarters

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67 (b)(6);(b)(7)(C)

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Date

68 Lead Technical Authority (Non-IT)  
69 United States Customs and Border Protection

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(b)(6),(b)(7)(C)

Date

Director  
Logistics and Sustainment Division  
Office of Acquisition

Mark S. Borkowski  
Component Acquisition Executive  
United States Customs and Border Protection

Date

*Approved by:*

(b)(6),(b)(7)(C)

Date

Director  
Office of Test and Evaluation  
Department of Homeland Security

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**Revision History**

Revision	Date	Description of Change

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## Appendix 9. Test Support Equipment

The worst-case numbers of test articles and the key items of equipment needed to support the various test events/activities are listed in Table 5. It is not an all-inclusive list but is provided to facilitate resourcing. A more detailed equipment list will be included in the test plans of each test event.

**Table 4. Support Equipment for Each Test Activity (TBD)**

Resource	CDCE	Characterization	Environmental	Integration	Regression	SOC	Cybersecurity	FV	OT

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[illegible]







---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Wall AA Results

Date: Tue Oct 31 2017 06:42:19 EDT

Attachments:

---

Negative

(b)(6);(b)(7)(C) PE

LMI Contractor

BPAM Chief Engineer

(b)(6);(b)(7)(C)

Sent from Samsung Galaxy

---

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 2:32:05 PM

To: (b)(6);(b)(7)(C)

Subject: FW: Wall AA Results

(b)(6);(b)(7)(C) did you provide input to the scoring -?

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) (CTR)

Sent: Monday, October 30, 2017 2:17 PM

To:

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Wall AA Results

(b)(6);(b)(7)(C)

Please find attached a courtesy copy of the Wall AA results sent to Mr. Borkowski, including his results review comments. We are waiting for the USBP decision on which option(s) they prefer, based on these results. This decision will be added as the last slide.

A results briefing will be forthcoming.

Thanks,

(b)(6);(b)(7)(C)

ESEP



[cid:image002.png@01D1DCED.BAAEE900] Team (CTR)

Requirements & Architectures Section

Systems Analysis Evaluation Branch

Systems Engineering Division

Office of Acquisition

U.S. Customs and Border Protection

W: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Client Satisfaction Survey for LMI Task: CBP Support PPES (EFS63)

Date: Mon Oct 30 2017 17:29:52 EDT

Attachments:

---

Great, thank you sir.

---

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 4:42:32 PM

To: (b)(6);(b)(7)(C)

Subject: RE: Client Satisfaction Survey for LMI Task: CBP Support PPES (EFS63)

done

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 4:26 PM

To: (b)(6);(b)(7)(C)

Subject: FW: Client Satisfaction Survey for LMI Task: CBP Support PPES (EFS63)

Thanks again (b)(6);(b)(7)(C)

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, October 19, 2017 3:11 PM

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: FW: Client Satisfaction Survey for LMI Task: CBP Support PPES (EFS63)

Good afternoon (b)(6);(b)(7)(C)

As discussed, I am forwarding you the below email from LMI's COO, (b) (6)

By the way, reference in the subject line to "CBP Support PPES (EFS63)" is an internal designation within LMI for the base year of the TABBS subcontract we have under E3.

E3 concurred with LMI asking you for direct feedback regarding the LMI team's performance in supporting BPAM this last FY, the results of which we will of course share with E3.

Thank you sir!

Very Respectfully,

(b)(6);(b)(7)(C) JD/MBA/PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Air and Marine

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Blackberry: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing

Border Patrol's proud legacy.

---

From: (b) (6)  
Sent: Wednesday, October 4, 2017 12:46:52 PM  
To: (b)(6);(b)(7)(C)  
Cc:  
Subject: Client Satisfaction Survey for LMI Task: CBP Support PPES (EFS63)

We appreciate the opportunity to work with your organization on the project 'CBP Support PPES' led by LMI's Project Leader, (b)(6);(b)(7)(C)

As part of LMI's effort to continuously improve the quality of our products and services, we ask our customers to share with us their opinions on our performance at the conclusion of every project. This type of feedback is vital if we are to remain an effective and responsive provider of management services to government organizations. By taking a few moments to complete the attached survey, you will help us ensure that our business processes continue to produce the high-quality products that have become our trademark.

I encourage you to contact me at (b)(6);(b)(7)(C) or email me at (b) (6) if you would like to discuss our performance further.

Please click here to take the survey:

<https://customersurvey.lmi.org/response.aspx?id=01429c6d-6330-4291-be47-a69d48bede74>

If you do not want to take this survey, click the link below to opt out:

<https://customersurvey.lmi.org/optout.aspx?id=01429c6d-6330-4291-be47-a69d48bede74>

Sincerely,

(b) (6)

Chief Operating Officer

LMI

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Touch Base

Date: Mon Oct 30 2017 14:12:09 EDT

Attachments: BORDER\_ROADS\_IAA\_SOW\_DRAFT-BPAM.DOC

RE: (b)(5)approp question (2).msg

---

Pls add (b)(6);(b)(7)(C)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Friday, October 20, 2017 8:34 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Touch Base

When: Monday, October 30, 2017 3:30 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Conference number (b)(7)(E) Participant code: (b)(7)(E)

<<RE: (b)(5)approp question>> <<BORDER\_ROADS\_IAA\_SOW\_DRAFT-BPAM.DOC>>

Agenda:

1. Waiver discussion
2. M&R of roads
3. New roads

**BORDER BARRIER SYSTEMS**

**INTERAGENCY AGREEMENT  
STATEMENT OF WORK  
BETWEEN  
U.S. CUSTOMS AND BORDER PROTECTION AND  
U.S. ARMY CORPS OF ENGINEERS**

(b) (5)

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(b) (5)



(b) (5)

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(b) (5)

RE: (b)(5) (b)(6);(b)(7)(C)  
To: (b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
From: (b)(6);(b)(7)(C)  
Sent: Fri 10/20/2017 11:30:18 AM  
Subject: RE: (b)(5) approp question

We are setting up a meeting with OCC to discuss the new roads language, so let's tag this on also.

(b)(6);(b)(7)(C) – Can you please? All of us here, (b)(6);(b)(7)(C) – sometime next week please. (b)(6);(b)(7)(C) too as (b)(6);(b)(7)(C) will be sunning herself in Cabo. I will send over an agenda later today (remind me pls).

(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)  
Sent: Thursday, October 19, 2017 8:37 PM  
To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
Subject: RE: (b)(5) approp question

We should seek confirmation from OCC but to add to (b)(6);(b)(7)(C) interpretation, I agree (b)(5)

See page 12 of the attached DHS Budget Guidance document. Under section 2-5 a. which states *“Preliminary work such as alternatives analysis, environmental reviews, and preliminary design may be considered either as part of the entirety of a project or as severable, individual activities. Such preliminary work is usually funded as O&S regardless of cost when performed individually. However, it may be coupled with the construction project, contracted as a Design/Build project, and funded as either O&S or PC&I depending on the amount of the request for that budget cycle.”*

---

From: (b)(6);(b)(7)(C)  
Sent: Thursday, October 19, 2017 1:31 PM  
To: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)  
Subject: RE: (b)(5) approp question

Heyyo!

Not to be a stickler – (b)(5) As an added FYSA, please bear in mind this funding does expire 9/30/18

Either way - please see attached, this is the last email I have on it.

I know you were asking (b)(6);(b)(7)(C) but my ☺ interpretation is (b)(5), (b)(6); (b)(7)(C)

Thanks!  
(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

Financial Management Branch

BB: (b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)

**Sent:** Thursday, October 19, 2017 4:04 PM

**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

**Subject** (b)(5) approp question

Quick question. (b)(5)

(b) (5)

(b)(5)

(b)(5)

(FIMs are supposed to get back to me by 30OCT with their prioritized lists).

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: see my comment

Date: Mon Oct 30 2017 13:08:21 EDT

Attachments: image001.png

---

Copy-just sent you a meeting invite for tomorrow morning

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 1:03 PM

To: (b)(6);(b)(7)(C)

Subject: see my comment

(b)(6);(b)(7)(C)

Director, BPAM PMO

(b)(6);(b)(7)(C) (desk)

(b)(6);(b)(7)(C) (mobile)



## Assessment & Evaluation Team

➤ **Led by Program Manager,** (b)(6);(b)(7)(C)

➤ **Proposed members:**

☐ USBP – Chief (b)(6);(b)(7)(C) Acting Chief (b)(6);(b)(7)(C) Chief (b)(6);(b)(7)(C)

☐ USACE – (b) (6)

☐ Architecture and Engineering Firm (Michael Baker International)

☐ CBP Enterprise Services – OFAM (b)(6);(b)(7)(C) Chief Engineer, (b)(6);(b)(7)(C) RGV PM, (b)(6);(b)(7)(C)  
Director Eastern Corridor -

Developing a process for collecting the inputs and a methodology/process for evaluating identifying the design attributes for the new design standards -

➤ **Input – RFP Design Packages, Mock-ups, Prototypes, Test Report, Stakeholder Feedback, Constructability Assessment**

➤ **Output – Design Specification Concept as required by Engineering Firm to develop Final Design Specification**

BW23 FOIA CBP 010628

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Wall\_MP\_EvaluationStrategy\_rev006.pptx

Date: Mon Oct 30 2017 13:01:28 EDT

Attachments:

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Yes and I would like to discuss

---

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 1:00:45 PM

To: (b)(6);(b)(7)(C)

Subject: RE: Wall\_MP\_EvaluationStrategy\_rev006.pptx

Yes-do you need a white paper?

(b)(6);(b)(7)(C), P.E., PMP, Chief Engineer  
Border Patrol & Air and Marine (BPAM) PMO  
LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C)

Sent: Monday, October 30, 2017 9:30 AM

To: (b)(6);(b)(7)(C)

Subject: Wall\_MP\_EvaluationStrategy\_rev006.pptx

Are you able to help on the evaluations and assessment phase

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject:

RE: Prototype Hotwash

Date:

Mon Oct 30 2017 08:31:47 EDT

Attachments:

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I recommend that the Hot Wash be broken up into two parts; the Unified Resolve portion which it looks like you will be attending, and then a second part which we can have in DC involving Contracting, Communications, Lessons Learned from the UR Hot Wash to share with USACE, etc.

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 1:36 PM

To:

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

Subject: RE: Prototype Hotwash

Thank you (b)(6);(b)(7)(C) – just as a reminder, that is the week of the BusOps offsite meeting. :-( If you can find a way to duplicate all of us, that would be best. ;-)

(b)(6);(b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 1:17 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Prototype Hotwash

Just as a planning point, Unified Resolve is planning to do their hotwash/AAR on 16 November in San Diego. I don't know how/if that timing works for others but they are planning half day. We might be able to do ours day before or, if half day is sufficient, following their's.

Thanks

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Prototype Tool Update  
Date: Mon Oct 30 2017 07:32:15 EDT  
Attachments:

---

Good Morning,

As I have been out for the last week, and I know that I am stating the obvious but (b) (7)(E)

I am sure this has already been addressed, I am just curious.

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 5:03 PM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: FW: Prototype Tool Update

(b)(6);(b)(7)(C): we have the majority of tools covered. (b)(6);(b)(7)(C) s continuing research for the CIRT or a similar tool

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 4:52 PM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: Prototype Tool Update

Attached, the prototype tool update, which (b)(6);(b)(7)(C) compiled.

[Note: getting an Outlook error message on (b)(6);(b)(7)(C) email (b)(6);(b)(7)(C) Please forward information to him.]

(b)(6);(b)(7)(C)

BPAM Data Analyst (Contractor), San Diego Sector

Cherokee Nation Technology Solutions

Border Patrol and Air & Marine

Program Management Office

Facilities Management and Engineering

Office: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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---

From:

(b)(6);(b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Prototype Tool Update  
Date: Fri Oct 27 2017 17:03:16 EDT  
Attachments: Prototype Tools.xlsx

---

(b)(6);(b)(7)(C): we have the majority of tools covered. (b)(6);(b)(7)(C) is continuing research for the CIRT or a similar tool

(b)(6);(b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 4:52 PM

To:

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

Subject: Prototype Tool Update

Attached, the prototype tool update, which (b)(6);(b)(7)(C) compiled.

[Note: getting an Outlook error message on (b)(6);(b)(7)(C) email (b)(6);(b)(7)(C) Please

forward information to him.]

**(b)(6);(b)(7)(C)**

BPAM Data Analyst (Contractor), San Diego Sector

Cherokee Nation Technology Solutions

Border Patrol and Air & Marine

Program Management Office

Facilities Management and Engineering

Office: **(b)(6);(b)(7)(C)**

**(b)(6);(b)(7)(C)**

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Prototype Tools San Diego Sector			
Wall Type	Tool/Material	Notes/Status	Cost
Concrete	(b) (7)(E)		
Steel			

Rentals	(b) (7)(E)
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From:

To:

Cc:

Bcc:

Subject: RE: BPAM PMO Project Updates

Date: Fri Oct 27 2017 14:39:40 EDT

Attachments:

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These are great photos. Thanks for sharing!

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 11:55 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

Subject: FW: BPAM PMO Project Updates

Good photo of (b)(6);(b)(7)(C) briefing C2 at prototype media event.

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 9:56 AM

To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

Subject: RE: BPAM PMO Project Updates

Good morning (b)(6);(b)(7)(C).....great event yesterday. Attached are a couple of photos...

Yes, please keep me on the calls for the future.

Have a good weekend.

(b)(6);(b)(7)(C)

Division Chief

San Diego Sector

U.S. Border Patrol

Office: (b)(6);(b)(7)(C) | Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, October 27, 2017 5:21 AM

To: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6)

(b)(6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Cc:

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: BPAM PMO Project Updates  
Importance: High

Good morning,

Please find below key project milestones that the PMO included in our most recent weekly C1 update for your situational awareness. We are in the process of restructuring our communications and outreach call, please anticipate a new meeting invitation within the next week or so.

The purpose of the call will be to:

- Ensure all CBP offices and SMES with stakeholder engagement roles have visibility on our key program and project milestones
- Identify project milestones or issues that require further cross-agency coordination
- Coordinate consistent messaging throughout CBP

Please let us know if you are interested and/or are the appropriate SME from your office to be included on this call. Also, please feel free to send us other POCs who might be interested or benefit from this coordination.

Thanks.

(b)(6),(b)(7)(C)

#### Wall Mockup and Prototype

- \*As of October 25, all eight prototypes are complete and all contractors are demobilized
- \*C2 conducted a site visit and press event to announce construction completion and T&E next steps
- \*T&E logistics are being finalized and CBP anticipates beginning the testing phase before the end of November

#### FY2017 Wall Replacement

\*The San Diego Wall Replacement project solicitation was released on October 18; pre-bid site visit occurred October 26

\*Sources Sought for A/E in San Diego was posted on FedBizOps on October 25

(b) (7)(E) Primary Pedestrian Wall Replacement proposal selection is underway.

\*Pricing data will be available in November to determine (b) (5)

\*Congressional Notification will occur on November 3 and expected award will occur on November 7.

(b) (7)(E) Pedestrian Wall Replacement:

- o A decision has been made to follow the normal environmental planning process as laid out in the National Environmental Policy Act and complete a Categorical Exclusion (CATEX)
- o OFAM believes there is sufficient time to complete this and therefore does not expect a schedule impact as a result
- o On October 5, representatives of OFAM and El Paso Sector Border Patrol led a meeting with DOI, FWS, and BLM to visit the EPT projects and brief them on the scope of both projects, answer any questions, and obtain initial comments or concerns

(b) (7)(E) Vehicle Barrier Replacement:

- o Currently completing environmental planning; will utilize data from previously completed environmental stewardship plan (ESP) in December 2008 and conduct new surveys to fill in any data gaps.

§ BPAM to issue a contract to complete environmental surveys for the project - Planned by October 31

§ Conduct Environmental Surveys by – November 17

§ Environmental planning documentation complete by – December 22

· RGV Gates

o OFAM/BPAM will resume working with Sector to develop a landowner/stakeholder outreach strategy for RE needs and to demonstrate how gates will work once installed

#### FY 2018 Wall Program

\*OFAM/BPAM has received over 120 responses to initial public scoping letters related to RGV projects. Initial comments will aid in the development of future outreach with, landowners, public, and NGOs.

\*Starr County Title Research – USACE awarded a contractor to support title research in Starr County – work began late last month

(b) (7)(E) miles in RGV/ (b) (7)(E)

\*95% design completed on September 10 and accepted on September 15.

\*Environmental surveys of land at (b) (7)(E) in RGV have been coordinated with FWS and are scheduled to be completed the week of October 30

\*Funding is currently not available to continue additional work

(b)(6);(b)(7)(C) BPAM PMO Communications

Kearns & West supporting

OFAM/FM&E/BPAM

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)